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American Board of Commissioners
for Foreign Missions 1918-1936

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November 22, 1918. GTS/R

RE: PARTICIPATION IN JOINT BOARD FOR SHANTUNG UNIVERSITY.

Dr. James L. Barton,
14 Beekman Street,
Boston, Mass.

Dear Dr. Barton:

A joint Board of Trustees in America for Shantung Christian University, Tsinan-fu, China, will be organized in the not distant future with at least Northern Presbyterian, Canadian Presbyterian, Southern Presbyterian and Norwegian Lutheran Boards participating. We all sincerely hope that the American Board will see its way clear to enter this union enterprise. In the person of Mr. Cady on the staff of the University the American Board is furnishing through the Grinnell Movement its representative and with the addition of a minimum payment of gold \$500 per annum toward the expenses of the Department in which Mr. Cady serves the Board would be fully entitled to representation on the joint Board. Your Shantung Mission has already elected its representative on the field Board of Managers, Mr. McEchron.

You have doubtless heard directly, inasmuch as a committee on the field was appointed to correspond with you, of the deep disappointment in China when it was learned that your Board might not be able to cooperate in a joint Board and unanimous resolution passed at the following meeting of the University Council, begging the American Board to reconsider the proposal. The letter which I have in my hand states "Mr. McEchron (the Grinnell representative on our University Council) is most anxious to see the American Joint Board formed."

Our Presbyterian Board and the other agencies that are uniting in the Joint Board earnestly hope that the American Board will see its way clear to join in this effort to promote union Christian education through the Shantung University which has the responsibility for the educational leadership of thirty or forty millions of needy people.

With kindest regards, I am

Sincerely yours,

Associate Secretary.

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RECD. SCOTT

W. E. Strong

FILING DEPT.
JAN 31 1919
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NOV 30 1918

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS



CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

November 29, 1918.

Ans'd FOREIGN DEPARTMENT
JAMES L. BARTON, D.D. SECRETARY
ENOCH F. BELL, ASSOCIATE SECRETARY
HOME DEPARTMENT
CORNELIUS H. PATTON, D.D. SECRETARY
EDWARD LINCOLN SMITH, D.D. SECRETARY
D. BREWER EDDY, ASSOCIATE SECRETARY

EDITORIAL DEPARTMENT
WILLIAM E. STRONG, D.D., SECRETARY
TREASURY DEPARTMENT
FRANK H. WIGGIN, TREASURER
JOHN G. HOSMER, PUBLISHING AND PURCHASING AGENT

Rev. George T. Scott,
Presbyterian Board of Foreign Missions,
156 Fifth Avenue,
New York City.

Dear Mr. Scott:-

Your letter of November 22d to Dr. Barton concerning the American Board's participation in a joint board for Shantung University, has been passed to me, as having care of the general China correspondence, for reply.

It was with sincere and deep regret that this Board came to the conclusion it could not at the present time fairly undertake the proposed participation. The American Board believes in Shantung University and sincerely desires its welfare. It would be glad to be associated with it; if funds were available to meet the consequent obligations, it would promptly and heartily seek to be in the union.

As it is the financial condition of this Board is such that it feels itself for the present estopped from entering upon any further obligations not already assumed; its present obligations to Chinese universities, both at Peking and Foochow, involve financial requirements that it is not able yet to meet. It does not seem to be fair to enter into further alliances that would inevitably add to the burden that is already staggering.

We are very happy to have our Mr. Cady associated with Tsinan-fu but as you will realize, that association comes through his representation of Grinnell and by its provision. In present war conditions, Grinnell feels it is hardly able to maintain its present obligations and compelled to decline any extra appeals. It does not seem, therefore, that this Board can rely upon Grinnell's further association with Tsinan-fu at the present time.

I need not say to you that this Board is not only interested in Shantung University, but in all union universities and is eager to help them all just as far as it can. As you know, we have a smaller constituency than several of the boards and very far from unlimited resources, so that we are continually hard-pressed to keep going our present enterprises; new undertakings in these war times seem to our Prudential Committee to be prohibited.

With sincere regret to be obliged to send you this answer, I am,

Very cordially yours,

W. E. Strong

WES/RT

0090

W. E. Strong

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

FILING DEPT.
APR 18 1919
3 4
SECRETARIES

FOREIGN DEPARTMENT
JAMES L. BARTON, D.D. SECRETARY
ENOCH F. BELL, ASSOCIATE SECRETARY

CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

EDITORIAL DEPARTMENT
WILLIAM E. STRONG, D.D., SECRETARY

HOME DEPARTMENT
CORNELIUS H. PATTON, D.D. SECRETARY
EDWARD LINCOLN SMITH, D.D. SECRETARY
D. BREWER EDDY, ASSOCIATE SECRETARY

TREASURY DEPARTMENT
FRANK H. WIGGIN TREASURER
JOHN G. HOSMER PUBLISHING AND PURCHASING AGENT
HESTER T. BABSON, ASSISTANT TREASURER

April 8, 1919.

RECD. SCOTT

APR 9 1919 George T. Scott,
156 Fifth Avenue,
New York City.

Ans'd.

My dear Mr. Scott:

I thank you heartily for the invitation to meet with the North American Joint Board of the Shantung Christian University on Friday morning, at 10 A.M. I have agreed to be in New York on Thursday evening at the supper with representatives of all the union educational institutions of China but had planned to come back that night. Work is so heavy here now, with Dr. Barton away, and with our Treasurer, Mr. Wiggin, also away, through illness, that those of us who are on the job have to stick as close as we can.

Dr. Patton tells me that he has to be in New York on the 11th, so that I feel that I ought to be back here on that day, and as this Board is not a member of the Joint Board of the University I fear I must decline the invitation, much as I would like to hear the discussion and meet the members of the corresponding British Joint Board.

*Checked
Linnell or
Patton
4/9/19*

I am, my dear Sir,

Very cordially yours,

W. E. Strong

0091

APR 27 1919

SECRETARIES

April 23, 1919.

RE INVITATION TO COOPERATION IN SHANTUNG CHRISTIAN UNIVERSITY

Rev. William E. Strong, D.D.,
American Board of Foreign Missions,
14 Beacon Street,
Boston, Mass.

My dear Dr. Strong:

As Secretary of the North American Joint Board of The Shantung Christian University it is my privilege to report to you the action taken by that Board at its Annual Meeting on April 11th 1919, in New York City. The question was discussed of possible cooperation by Missions Boards in America not at present associated in Shantung University. Special mention was made of the sincere desire that the American Board might see its way clear to join in this union effort particularly in the work of giving a Christian Medical education in the mandarin language. A cordial invitation for your Board to cooperate in the University was again extended and as Secretary I now pass it on to you with the hope that in the not distant future your Board may feel free to cooperate.

You will be pleased to know that five new medical men are under appointment by British and American Societies to join the staff of Shantung University this year and that Mr. Roger Greene, the Director in China of the China Medical Board, has recently reported very favorably on the progress of Medical education at Tsinan-fu.

Pfrof. Paul Monroe, Director of the School of Education, Teachers College, has accepted the Chairmanship of the Shantung Joint Board. I am enclosing a copy of the Constitution of the Joint Board as adopted at the recent Annual Meeting.

With kind regard I beg leave to remain,

Very sincerely yours,

GTS/R

Secretary North American Joint Board.

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RECORDED SCOTT

W. E. Strong

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APR 15 1920
WES
SECRETARIES

MAY 2-1919

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS



CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

FOREIGN DEPARTMENT

JAMES I. BARTON, D.D. SECRETARY
APR 15
EDWARD F. BELL, ASSOCIATE SECRETARY

HOME DEPARTMENT

CORNELIUS H. PATTON, D.D. SECRETARY
EDWARD LINCOLN SMITH, D.D. SECRETARY
D. BREWER EDDY, ASSOCIATE SECRETARY

EDITORIAL DEPARTMENT

WILLIAM E. STRONG, D.D., SECRETARY

TREASURY DEPARTMENT

FRANK H. WIGGIN, TREASURER
JOHN G. HOSMER, PUBLISHING AND PURCHASING AGENT
HESTER T. BABSON, ASSISTANT TREASURER

May 1, 1919.

Rev. George T. Scott
156 Fifth Avenue
New York City

Dear Mr. Scott:-

I thank you sincerely for your letter of April 23 with its enclosure of Constitution of the Joint Board of the Shantung Christian University. We appreciate the cordial desire that the American Board should be represented thereon and cooperate in the maintenance of the University.

We should be glad indeed to be so associated if it were practicable, but with the obligations already undertaken both at Peking and Foochow and in these terrific times financially this Board feels it has about all it can stagger under. We do not wish to shirk our fair share of the burden, but the Committee are very loath to undertake new obligations. If it transpires that later we can come materially and substantially into cooperation with the University, this Board will certainly consider the proposal most favorably.

With regret at sending the answer which seems to be compelled, I am,

Very cordially yours,

W. E. Strong

WES/M

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MAR 20 1920

248
SECRETARIES

March 17, 1920.

RE MEMBERSHIP ON BOARD OF SHANTUNG CHRISTIAN UNIVERSITY

Dr. James L. Barton,
14 Beacon Street,
Boston, Mass.

Dear Dr. Barton:

Inasmuch as the Rev. L. V. Cady of your Shantung Mission has been elected by the Field Board of Managers to the Staff of the Theological School of the Shantung Christian University, which election will without question be confirmed by the North American Joint Board of the University at its meeting April 15th, the American Board is now in a position to elect a representative to the Board of the University.

If it should not be possible for the representative to be formally appointed prior to the meeting of the Joint Board, I trust that you may at least be informally represented. The meeting is called for 9:30 a.m. Thursday April 15th here in the Presbyterian Board Rooms, continuing through luncheon.

On my extended visit at Shantung University I was greatly impressed with its fine work and remarkable opportunity for service. Eleven denominations are represented on the faculty and sixteen denominations in the student body. Ninety per cent of the Arts and Science students come from Mission Schools, eighty per cent of the Arts and Science graduates have entered Mission service and eighty-three per cent of the medical graduates have entered Mission service. As you know the medium of instruction at the University is the Mandarin language.

With kind regard, I am

Very sincerely yours,

G. T. Scott

GTS/R

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RECD. SCOTT

W. C. Strong

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

FILING DEPT.
248
MAY 28 1920

Ansd.

FOREIGN DEPARTMENT
JAMES L. BARTON, D.D. SECRETARY
ENOCH F. BELL, ASSOCIATE SECRETARY

HOME DEPARTMENT
CORNELIUS H. PATTON, D.D. SECRETARY
EDWARD LINCOLN SMITH, D.D. SECRETARY
D. BREWER EDDY, ASSOCIATE SECRETARY

no representation on Joint Board
CONGREGATIONAL HOUSE, BEACON STREET
BOSTON, MASSACHUSETTS

EDITORIAL DEPARTMENT
WILLIAM E. STRONG, D.D., SECRETARY

TREASURY DEPARTMENT
FRANK H. WIGGIN, TREASURER
JOHN G. HOSMER, PUBLISHING AND PURCHASING AGENT
HESTER T. BABSON, ASSISTANT TREASURER

March 19, 1920

Rev. George T. Scott
Presbyterian Foreign Missions Board
New York City

Dear Mr. Scott:-

Dr. Barton has passed to me your letter to him of March 17th concerning membership on the Board of Shantung Christian University, inasmuch as I have now care of the correspondence of our China fields.

As you will know, Mr. Cady who is to go to the Theological School at Tsinanfu, though a missionary of this Board, is supported by Grinnell College. Through the alliance of the Grinnell in China Movement with this Board, it thus happens that we have one of our appointed missionaries assigned to Shantung University. Inasmuch as that is our only point of connection at present and does not represent a real movement towards partnership in the conduct of that University, it hardly seems to me that we are in line for representation on the North America Joint Board of the University.

I need not say to you, I hope, how heartily we appreciate the good work of the University and its value to the Christian Movement in China as well as to our own enterprises in Shantung Province. If the time shall come when we shall have the men and money to enlarge our undertakings, I for one should very heartily approve of our seeking to link up with the University and to engage in genuine support of it. As things are now, however, with the immense pressure on our treasury and the uncertainties of the financial situation and anticipated Emergency Campaign for April, I am confident our Prudential Committee would not feel warranted at this time in considering such enlargement of its obligations as would be involved in accepting representation on the Shantung University Board. As I say, I hope that the time may come when we may be able to be counted in on so good a work.

Believe me,

Very cordially yours,

W. C. Strong

WES/RJ

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Rev. James L. Barton, D.D.
and
Rev. William E. Strong, D.D.

FILING DEPT.
NOV 12 1920
248
SECRETARIES

November 11th, 1920.

Dr. James L. Barton, ✓
Dr. William E. Strong,
14 Beacon Street,
Boston, Mass.

Dear Dr. Barton and Dr. Strong:-

The denominational and Provincial groupings of the students of Shantung University have just reached me from Dr. Neal, and I am sure that you will be as delighted to learn one of the facts that surprised me as an I: namely, that the American Board Mission, with a total of 24 students, stands third among the 18 denominational Missions represented in the student body. 19 men are in the medical and pre-medical course; 2 are in the School of Theology, and 3 are in the Arts College.

You will be pleased to know that the Canadian Presbyterian Board has recently taken on the full cooperation in all three schools of the University.

With kindest regards, I am

Very sincerely yours,

G. T. Scott

Secretary of Shantung Christian University.

GTS/J

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W. E. Strong

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

FILING DEPT.
248
FEB 9 1921
SECRETARIES

FOREIGN DEPARTMENT
JAMES L. BARTON, D.D. SECRETARY
ENOCH F. BELL, ASSOCIATE SECRETARY

HOME DEPARTMENT
CORNELIUS H. PATTON, D.D. SECRETARY
EDWARD LINCOLN SMITH, D.D. SECRETARY
D. BREWER EDDY, ASSOCIATE SECRETARY

CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

re-students

EDITORIAL DEPARTMENT
WILLIAM E. STRONG, D.D., SECRETARY

TREASURY DEPARTMENT
FRANK W. WOOD, TREASURER
JOHN G. HOSMER, PUBLISHING AND PURCHASING AGENT

HESTER T. BABSON, ASSISTANT TREASURER
FREDERICK A. GASKINS, TREASURER

November 18, 1920.

Rev. George T. Scott, Sec.,
Shantung Christian University
156 Fifth Ave.,
New York.

RECD. SCOTT

✓ NOV 20 1920

Dear Mr. Scott:

Thank you for my copy of your letter of November 11, reporting the number of students representing the American Board Mission now at Shantung University. I am surprised indeed to learn that so many students from this Board's schools have gravitated to Tsinan. It is a pleasant token of the fact that students from different mission areas and schools are coming to mingle happily in their more advanced training. To the union educational institutions much is due for having helped to broaden the view of the Chinese and to keep them from becoming provincial in their attachment to the one group of minds through which they have been brought to the light and received their more primary training.

I was very glad also to learn that the Canadian Presbyterians have come into co-operation in the support of the University. I wish it were so that this Board had funds enough and large enough administrative force to take hold of this enterprise also. But as it is, we are hard-pressed to keep our end of the union movements with which we are associated. To the general pressure of increasing needs and claims has come the disturbance of the war with its mounting costs and cares to load us down.

Very truly yours,

W. E. Strong

WES/L

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OCT 6 1921

248
SECRETARIES

October 3rd, 1921.

Rev. William E. Strong, D. D.,
14 Beacon Street,
Boston, Mass.

Re.
Douglas M. Beach.

My dear Dr. Strong:-

The following self explanatory paragraph reaches me in a letter from London from Harold Balme, M.D., the recently elected President of Shantung Christian University.

"Offer of Service from Mr. Douglas M. Beach. We have just had an interesting offer of service from Mr. Douglas Beach (a son, I believe, of Prof. Harlan Beach), whose work on phonetics will doubtless be known to you. Mr. Beach is a graduate of Harvard; did four years' excellent work in charge of the North China Union College at Tungchow; was appointed head of the new department of Phonetics and Linguistics by the Peking Government University in 1919, and would be fulfilling that contract now but for the bankruptcy of that Institution. He is very keen on missionary work, and was approached before by Mr. Bruce, who tried to get him for our English Department at Tsinan. He would be a tremendous asset to us there, and the one question is as to how to secure his salary. As an American, it ought to be easier to handle your side than ours. Could you possibly persuade the A.B.C.F.M. (he is a Congregationalist) or Grinnell College to take him over? Or could your own Board do so, seeing that Mr. Beach was brought up a Presbyterian? We ought not to let him slip, if we can by any means arrange his support. I should be very grateful to hear what you would advise. You do not need me to remind you of the great need for such a man on our Arts Schools."

As Secretary of the North American Joint Board of the Shantung Christian University, I write to inquire if the American Board would not wish to cooperate in the University by supporting Mr. Beach on the University staff? If the American Board could not see its way clear to do this, would it have any objection to another Board supporting him in that capacity?

I know nothing of Mr. Beach aside from this quotation above. Would he, in your mind, be a good man for the work outlined and fit in with the work proposed for him at Shantung University? Any other facts or suggestions that you may have regarding him that would help me I will be very happy to receive.

With best wishes, I am

Very sincerely yours,

J. T. Scott

GTS/J

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W. E. Strong

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

FILING DEPT.

OCT 21 1921
248
SECRETARIES

FOREIGN DEPARTMENT
JAMES L. BARTON, D.D. SECRETARY
ENOCH F. BELL ASSOCIATE SECRETARY

HOME DEPARTMENT
CORNELIUS H. PATTON, D.D. SECRETARY
D. BREWER EDDY ASSOCIATE SECRETARY

per Mr. Beach
CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

EDITORIAL DEPARTMENT
WILLIAM E. STRONG, D.D. SECRETARY

TREASURY DEPARTMENT
FREDERICK A. GASKINS, TREASURER
HAROLD B. BELCHER, ASSISTANT TREASURER
JOHN G. HOSMER
PUBLISHING AND PURCHASING AGENT

SCOTT REC'D

OCT 7 1921

Union support.
Write Balme
copy to Aunt
Beach
10/19

October 6, 1921.

Ans'd

Rev. George T. Scott, D. D.,
Presbyterian Board Rooms,
1565 Fifth Avenue,
New York City.

My dear Dr. Scott:

Replying to your letter of October 3rd., regarding
Dr. Balme's suggestion concerning Mr. Douglas M. Beech, I have to
say:

- 1st. That the name in question is not Beech, but Beers. He is not therefore the son of Professor Harlan Beech, but is rather the son of Rev. Robert W. Beers, who was a few years ago minister of the Congregational Church in Lawrence, Massachusetts, but who is now the minister of the Union American Church at Peking.
- 2nd. As Dr. Balme says Mr. Beech rendered term service for us at what is now the Charles E. Jefferson Academy at Tungchou.
- 3rd. I feel it is impossible to persuade the American Board to take him over whether he is Congregational or Presbyterian, concerning which position Dr. Balme seems to vacillate in his thought of him. Unhappily the American Board finds itself so hard put to meet its commitments to Peking and Fukien Universities that it has quite determinedly declined to consider undertaking obligations to another University; this is with all regard and good will for Tsnan.
- 4th. Grinnell College does indeed maintain in partnership with the American Board and through an agreement directly made with this Board a member of the staff at Tsnan. That arrangement was made at the time our agreement was formed with Grinnell in order to make a place for Mr. Cady who wanted to teach Theology. I do not think it is likely that Grinnell would undertake to support a graduate of Harvard University or any other college, when it is pressing itself to the full to provide for its own men.
- 5th. The American Board will certainly have no objection to another Board's securing Mr. Beers services and supporting him on its missionary staff.
6. Mr. Beers gave, I think, on the whole, satisfaction during his

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Rev. George T. Scott #2.

OCT 6
1921

service at Tungchou. He grew in the steadiness and strength of his work and showed himself to have not a little initiative and resourcefulness in developing the line of his work. He was especially interested in the matter of linguistics and I should think would be well qualified for the post under consideration. He is a young man of attractive personality, and one who, I should think would make a congenial member of a University staff. I am

Very cordially yours,



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MAR 10 1922

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SECRETARIES*re - Mr Cady*

March 8, 1922

257

Dr. William E. Strong
14 Beacon Street
Boston, Mass.

My dear Dr. Strong:

The Rev. Mr. Cady who is teaching at Shantung University is sometimes mentioned in the criticisms which this Board receives on account of doctrinal laxity in the teaching of its Union Institutions, and I venture to inquire whether you cannot supply me with evidence from the application papers of Mr. Cady with which I could if necessary answer the criticisms regarding his Christian belief. You of course are fully aware of the agitation which is going on in our Presbyterian Church which seems to be increasing rather than subsiding, and it is not impossible that the entire question of Union Institutions, especially those that train in Theology, will be brought forward for public discussion.

Very sincerely yours,

G. T. Scott

GTS R

W. E. Strong

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1812

FILING DEPT.
348
MAR 15 1922
SECRETARIES

HOME DEPARTMENT
CORNELIUS H. PATTON, D.D. SECRETARY
D. BREWER EDDY, D.D. ASSOCIATE SECRETARY
ALDEN H. CLARK, CANDIDATE SECRETARY
CHARLES E. WHITE, ASSISTANT SECRETARY
MABEL E. EMERSON, EDUCATIONAL WORK

re. Mr. Cady
CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

FOREIGN DEPARTMENT
JAMES L. BARTON, D.D. SECRETARY
WILLIAM E. STRONG, D.D. SECRETARY
ERNEST W. RIGGS, ASSOCIATE SECRETARY

EDITORIAL DEPARTMENT
ENOCH F. BELL SECRETARY

TREASURY DEPARTMENT
FREDERICK A. GASKINS, TREASURER
HAROLD B. BELCHER, ASSISTANT TREASURER
JOHN G. HOSMER, PUBLISHING AND PURCHASING AGENT

March 10, 1922.

Ans 3/11/22

Rev. George T. Scott, D. D.,
Presbyterian Board Rooms,
156 Fifth Avenue,
New York City.

My dear Dr. Scott:

Replying to your letter of March 8th., regarding our Mr. Cady, I am sending you herewith four pages of his life statement and theological views as submitted at the time of his appointment by this Board in 1916.

I do not know whether you understood just the circumstances of Mr. Cady's appointment. Grinnell College was at that time entering into an arrangement with this Board with some work in China under the title of the Grinnell-in-China Movement. The location fixed upon was Tehchow, one of our two stations in Shanghai Province, where they are in partnership with us in maintaining and staffing a boys' school. Mr. Cady was a Grinnell student wishing to go into foreign missionary work whom they desired to add to their number, and as he had been preparing for theological training the post opening to him seemed to be at Tsinanfu in the Theological Department. The only connection, as you may know, that Shantung University has with this Board is Mr. Cady's being on the staff there, he being a missionary of this Board; and his going to Shantung was because Grinnell wished to have him somewhat associated with its work in that Province.

I may add on looking at Mr. Cady's papers I see he has high estimations from such men as Prof. Bosworth and Prof. Lyman then of Oberlin, now of Union, and President Main of Grinnell.

I must ask you to take good care of these sheets and return them to us after you have taken from them what you need. These are the originals and we have no copies of them. I hardly need add that I rely on your using this material with proper caution and consideration. These statements were made six years ago, and before he had the experience of teaching on the field. I am not sure he would reaffirm all the statements now; nor that he would wish to be judged by the utterances he made then. But this I know you will understand without my enlarging upon it.

Very cordially yours,

W. E. Strong

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FILING DEPT.

FEB 17 1923

248
SECRETARIES

February 14, 1923.

Rev. William E. Strong, D.D.
American Board of Commissioners for Foreign Missions
14 Beacon Street, Boston, Massachusetts

My dear Dr. Strong,

RE: THE REV. LYMAN V. CADY.

As Secretary of the North American Joint Board of the Shantung Christian University, I have been instructed to correspond with the American Board, "earnestly requesting it to continue the support of Mr. Cady on the University Staff."

The Joint Board, at its latest meeting, February 8, 1923, learned indirectly, with deep concern, that Grinnell College might possibly withdraw the support which they have been giving to Mr. Cady on the staff of the Shantung Christian University and that this might remove Mr. Cady from the faculty, where he has been such a useful member. The Board immediately took action, expressing the regret with which it learned of this possibility, and expressing the earnest hope that Mr. Cady could continue on the University staff, and that if Grinnell College support was to be withdrawn, that the American Board might take it over.

You are so familiar with the situation that you need no explanation from me. I venture, however, to let you know that Mr. Cady is doing highly constructive service at the University in training Christian Ministers in the great Shantung-Honan section of China. The University greatly desires him to remain on the staff. Next year he has been especially counted upon as the Dean, Mr. McCrea, will be off the field on furlough.

Aside from this, the American Board really ought to be represented in Shantung University. There are many more students in the University from the American Board Mission than from any of the Missions that share in its support. If I am not mistaken, the American Board ranks third in the number of students in the University, in which there are ten cooperating Missions. Knowing, from previous correspondence, of your deep interest in Shantung, I do not press the matter, but simply place it before you for your most careful and, we trust, favorable consideration.

I understand that Mr. Cady would be very happy to remain at the University and to be a representative of the American Board.

With best wishes for all of the work of the American Board, and with warmest personal regards, I am

Very sincerely yours

George T. Scott,
Secretary, North American Joint Board.

CTS-JWJ

Copy sent to Mr. Cady

0103

mb/a

The Woman's Board of Foreign Missions
of the
Presbyterian Church in the U. S. A.
156 Fifth Avenue, New York, N. Y.

Miss Margaret E. Hodge, *President*
Mrs. Charles K. Roys, *General Secretary*
Miss Lucy Lepper, *Treasurer*

156 Fifth Avenue,
New York City.
September 21, 1923.

Rev. James L. Barton, D.D.,
14 Beacon Street,
Boston, Mass.

Dear Dr. Barton:-

I could not understand one of the statements which you made to me on Wednesday in regard to money from the joint campaign for the North China Medical School and a check for \$17,500. having been sent to the Treasurer in the early summer and not cashed. I thought afterwards that it might possibly have meant the Treasurer on the field although the action of the Joint Committee was to send the money to the Treasurer of the Committee in this country. However, I immediately took it up with Lucy Lepper, 156 Fifth Avenue, New York, the Treasurer in this country of the Committee. She has written me as follows,-

"In answer to your memo regarding the check for \$17,500. for the North China Medical School, such a check has never been received. On May 21st Miss Olson sent me notice that she had issued a letter of credit for this amount direct to Paul Cassat, Treasurer of Shantung Christian University. I should be glad to receive the check mentioned at once in order that it may be credited on our books and will so write Miss Olson."

Very sincerely yours,

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SECRETARIES

November 8, 1923.

Miss Grace H. Knapp
Room 708, 14 Beacon Street
Boston, Massachusetts

My dear Miss Knapp.

Your letter of November 6th to Mr. Scott, making inquiry regarding the Shantung Christian University, reached the office yesterday.

The number of students enrolled in the University during the year 1922-1923 was approximately two hundred and ninety-seven; one hundred and eighty-two of these were in the School of Arts and Science which includes the Pre-Medical Department, thirty-seven in the School of Theology, and seventy-eight in the School of Medicine. The entering class numbered seventy-four, coming from eleven different provinces and from thirty-four different high schools. Twenty-two students graduated from the University during the year, thirteen from the School of Medicine, three from the School of Arts and Science, and six from the School of Theology.

A few paragraphs from the Report of the President for 1922-1923 will probably give in the best way possible some of the notable features of the past year.

"In reviewing the work of the University for 1922-23, it is gratifying to be able to record a large measure of progress in a number of different directions. In spite of the serious financial difficulties which have attended all religious and philanthropic movements, and which constitute a continual source of anxiety, the University has been able, through the help of generous supporters to add both to its material equipment and to its staff, as well as to register encouraging advance in various other ways. It may be of interest to give an account of the more important of these:-

"The Admission of Women Students. In the first place this year has seen the consummation of negotiations which have been carried on for some time past, with a view to the amalgamation of the North China Union Medical College for Women with our own School of Medicine.--- It is a source of great gratification thus to be able to record that the special facilities of the School of Medicine and Pre-medical department of the University will in future be made available to women students on an equality with men, and it is sincerely hoped that the time may shortly come when the recommendation of the Educational Commission, that all departments of the University should similarly be thrown open to both sexes, will be an accomplished fact."

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NOV 8
1923

"New Buildings and Equipment. In addition to the Augustine Library which was opened for general use shortly after the last Report was written, three beautiful new buildings have been added to the University plant during the past year. The first of these was the McCormick Administration Hall which was opened on November 11th by Dr. Chang Po-ling and which has been presented to the University by Mrs. Cyrus McCormick of Chicago.---In January last a new Home for our Chinese Women Nurses, erected in memory of Miss Caroline Davis of Pittsburgh, was completed.-- Our third and most beautiful building of all is the Rumlter Memorial Chapel, presented to us by Mrs. McKelvy of Pittsburg, in memory of her father and mother."

"Cooperation of New Mission Boards. The wide union represented by the Shantung Christian University has become expanded during the past year by the addition of two new partners, namely the Mission Boards of the Northern Methodist and Congregational Churches, respectively. Including the Women's Foreign Missionary Society of the Methodist Episcopal Church, there are now no fewer than eleven Mission Boards sharing in this union, which is probably one of the largest instances of cooperative effort in Christian Higher Education to be found anywhere in the Far East."

These paragraphs along with the four copies of the Occasional Notes, which are herewith enclosed, include the most notable features of progress during the past year, I believe, and will perhaps aid you in your account of Shantung Christian University in the Annual Report. If there is any further question about the University which you think we might be able to answer, please do not hesitate to ask us.

Sincerely yours

Secretary to Mr. Scott.

JWJ

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SECRET

SHANTUNG

November 11, 1924

Dr. W. E. Strong
14 Beacon Street
Boston, Mass.

Dear Dr. Strong:

Inasmuch as the Congregational interest in Shantung Christian University has been manifested not only by its support of the Rev. and Mrs. L. B. Cady, but by its increased interest in the support of Dr. Luella Miner who is on the staff of the School of Theology and has recently been elected Dean of Women for the University, as well as other evidences of cooperation on the field, does not the American Board wish to accept its privilege of electing a member to the recently incorporated Board of Governors of the Institution?

The Charter has been granted by a special Act of the Parliament of the Dominion of Canada and the initial and organizing meeting of the new Board of Governors will probably be held here in the States at the time of the Washington Convention or of the annual Board meetings in April.

I am enclosing a copy of the Charter.

With kindest regards, I am,

Sincerely yours,

George T. Scott

GTS-NMF

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SCOTT REC'D

W.E. Strong

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS
INCORPORATED 1812

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MAR 6 1925
248
SECRETARIES
EDITORIAL DEPARTMENT

FOREIGN DEPARTMENT
JAMES H. BARTON, D.D. SECRETARY
ADSD E. STRONG, D.D. SECRETARY
ERNEST W. RIGGS, ASSOCIATE SECRETARY



CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

ENOCH F. BELL SECRETARY
SHANTUNG
TREASURY DEPARTMENT
FREDERICK A. GASKING, TREASURER
HAROLD B. ... ASSISTANT TREASURER
HARVEY L. M... PUBLISHER AND PURCHASING AGENT

HOME DEPARTMENT
CORNELIUS H. PATTON, D.D. SECRETARY
D. BREWER EDDY, D.D. ASSOCIATE SECRETARY

November 28, 1924

S.C.U.

N.A.S.B. took firmative vote.

Mr. George T. Scott
Shantung Christian University
156 Fifth Avenue
New York City

Dear Mr. Scott:

I write this morning to acknowledge your letter of November 11th regarding this Board's representation on the Board of Governors of Shantung University in view of the fact that it is now definitely involved in the support of a member of the University staff and also a contributor toward the current expenses of the institution.

The matter was brought up before the Cabinet and upon recommendation to the Prudential Committee the latter body voted last Tuesday to accept the privilege of electing a member and thereupon appointed me as that representative. I had had some talk with Professor McRae before about the matter and had learned from him that the new charter would make possible the holding of meetings of the Board of Governors nearer by than in Toronto. As you will realize, the acceptance of this post involves one more association calling for visits to New York or wherever the meetings of the Board of Governors are held. Life is pretty full of such calls away from the office already so that it is with no little misgiving that I undertake the duty assigned me lest I may not be able to attend it adequately either from the standpoint of the Board of Governors or from the standpoint of this Board. However, I will try to do the best I can for the time that I am the representative.

Very cordially yours,

W.E. Strong

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0108

TRANSFER
Shantung

SHANTUNG

December 2, 1924.

Dr. W. E. Strong,
14 Beacon Street,
Boston, Mass.

My dear Mr. Strong:-

It is gratifying to know that the American Board, through its Prudential Committee, has voted to become a constituent member of Shantung Christian University, to which it has so long given fully appreciated support, and that it has appointed you as its representative on the Governing Board.

Inasmuch as the American Board of Commissioners for Foreign Missions has, by more than one formal vote by the North American Board of Shantung Christian University, been invited to become a cooperative agency in the University, no further formal action by the Joint Board is necessary, neither to approve of co-operation by the American Board, or to accept you as its representative on the North American Joint Board.

We trust that the meetings may be held at a time and place which will assure your presence.

On behalf of the North American Joint Board, allow me to extend to you the right hand of fellowship.

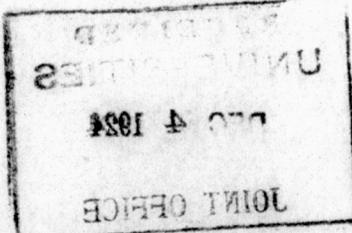
With warmest personal regards, I am,

Very sincerely yours,

(G. T. Scott)

GEORGE T. SCOTT,
Secretary North American Joint Board.

GTS:H



0109

TRANSFER

Handwritten signature

SHANTUNG

December 2, 1924

Dr. E. M. North,
14 Beacon Street,
Boston, Mass.

My dear Dr. North:-

It is gratifying to know that the American Board, through its
Prudential Committee, has voted to become a constituent member of Shantung
Christian University, to which it has so long given fully associated support,
and that it has appointed you as its representative on the governing board.

Inasmuch as the American Board of Commissioners for Foreign Missions
has, by more than one formal vote by the North American Board of Shantung Missions,
been invited to become a cooperative agency in the university, no
further formal action by the Joint Board is necessary. A letter to approve of co-
operation by the American Board is to accept you as its representative on the
North American Joint Board.

We trust that the meetings may be held at a time and place which will
assure your presence.

On behalf of the North American Joint Board, allow me to extend to
you the right hand of fellowship.

With warmest personal regards, I am,

Very sincerely yours,

(Handwritten signature)

SECRETARY
SECRETARY NORTH AMERICAN JOINT BOARD

H:333

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UNIVERSITIES
DEC 4 1924
JOINT OFFICE

Dr. W. E. Strong

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1812

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SECRETARIES

FOREIGN DEPARTMENT
JAMES L. BARTON, D.D. SECRETARY
WILLIAM E. STRONG, D.D. SECRETARY
ERNEST W. RIGGS, ASSOCIATE SECRETARY



EDITORIAL DEPARTMENT
ENOCH F. BELL SECRETARY

CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

HOME DEPARTMENT
CORNELIUS H. PATTON, D.D. SECRETARY
D. BREWER EDDY, D.D. ASSOCIATE SECRETARY

TREASURY DEPARTMENT
FREDERICK A. GASKINS, TREASURER
HAROLD B. BELCHER, ASSISTANT TREASURER
HARVEY L. MEEKEN, PUBLISHING AND PURCHASING AGENT

March 11, 1925

MAR 13 1925 ✓

SCU

TRANSFER

SHANTUNG

Ans'd

Rev. George T. Scott
Secretary Shantung Christian University
Joint Board, Room 802
150 Fifth Avenue, New York City

Dear Mr. Scott:

The revised draft of By-laws for Shantung Christian University, sent me in connection with your communication of March 4th, was presented to the Prudential Committee at its meeting yesterday, after consideration by the Cabinet of this Board and its legal adviser.

It was thereupon voted to give the approval of this Board to these By-laws, with the understanding that the Board cannot pledge itself at once to meet the requirement embodied in Article III, Section 3, which provides that the annual payment of a cooperating unit shall be \$2,000 Mex. instead of \$1,000 Mex., as heretofore.

I may say by way of explanation that this reservation does not imply the American Board's disapproval of the fixing of this larger sum as the annual payment to be required for a unit of cooperation or any unwillingness to meet the larger obligation as rapidly as is possible. In view of the fact, however, that this Board's treasury is being heavily drawn upon and that the receipts for the first six months of the present fiscal year show a decline from last year, the Prudential Committee feels that it must at present rigidly refrain from larger commitments to its accepted undertakings.

I am,
Very truly yours,

W. E. Strong

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MAR 13 1925

248
SECRETARIES

SHANTUNG

March 11, 1925

Mrs. John MacMillan, President
Miss Jessie MacMillan, Corresponding Secretary
Canadian Presbyterian Women's Board

Mrs. Ernest A. Evans, Chairman ✓
Miss Edith Woolley, Secretary
Congregational Women's Council

Mrs. J. G. Rowan, President
Miss Analia B. Day, Executive Secretary
Women's Missionary Society of the United Lutheran Church

Dear Friends:

The North American Joint Board of the Shantung Christian University at its latest meeting voted to extend to the Canadian Presbyterian Women's Board, to the Congregational Women's Board, and to the United Lutheran Women's Board a very cordial invitation to cooperate in the University.

Since the amalgamation of the North China Women's Union Medical College with the University, the work has been conducted very successfully on a co-educational basis. Dr. Ellen Leonard served as the first Dean of Women and since her death last autumn this important office has been occupied by Dr. Lucille Miner with Dr. Frances Heath as Assistant Dean.

Women are admitted to all departments of the University, the largest number at present being in the School of Medicine and in the Pre-Medical Department of the School of Arts and Sciences. A fine women's dormitory has been erected and a splendid new hospital is soon to be built with funds which, with the exception of a few thousand dollars, the Women's Committee has available.

The plant of the Shantung Christian University is, I believe, at present the finest of any missionary institution in China and offers excellent facilities for modern education. Its location at Tsinan, the capital of Shantung Province, makes it central for the young women of that populous Shantung-Kowan area and avoids the necessity of their traveling to a distant province for a Christian university course.

It was at the urgent request of the women missionaries and of the neighboring Missions that the Shantung Christian University opened all of its departments to women students.

Among the thirteen or fourteen Mission Boards now cooperating in the University, there are several women's organizations, including the women of the Methodist Episcopal Church, of the Presbyterian Church U. S. A., and of the Wesleyan Church of England. The Congregational Mission on the

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re Board's cooperation in Univ.

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field supports one or two women on the staff.

The University was recently inaugurated by special act of the Parliament of Canada, and the organization meeting of the new Board of Governors will be held in the Presbyterian Social Room, 225 Fifth Avenue, New York City, at 9:30 a.m., Tuesday, April 7, 1925. If you would like to have a representative or an unofficial observer present, this would be most welcome. Three or four British representatives will be present at this meeting.

I am enclosing you a copy of the tentative by-laws which presumably without a great deal of change will be enacted by the Board of Governors at its initial meeting of April 7. You will notice that, while the minimum basis of cooperation is stated, there is nevertheless provision for the official representation of a Mission Board that cannot temporarily undertake the full minimum basis.

Under separate cover, I am sending you some literature on the University.

Resuming the cordial invitation of the Joint Board to join in the work of the Standing Christian University, I beg leave to remain

Sincerely yours,

George T. Scott, Secretary of the
North American Joint Board.

GTB-C

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PRESIDENT
MRS. FRANKLIN H. W.
TREASURER
MRS. FRANK GAYLOR
ASSISTANT TREASURER
MISS S. EMMA KEITH
HOME SECRETARY
MISS HELEN B. CALDER
EDITORIAL SECRETARY
MISS ALICE M. KYLE
ASSOCIATE SECRETARY
MISS ANNE L. BUCKLEY

Woman's Board of Missions

508 Congregational House
14 Beacon Street, Boston



Boston, March 28, 1925.

FOREIGN SECRETARY
MISS KATE G. LAMSON

ASSOCIATE FOREIGN SECRETARIES
MRS. THEODORE S. LEE
MISS MABEL E. EMERSON

SEC'Y YOUNG PEOPLE'S WORK
MISS RUTH I. SEABURY

ASST SEC'Y YOUNG PEOPLE'S WORK



Miss Lucy Lepper,
156 Fifth Avenue,
New York City.

My dear Miss Lepper,-

Miss Woolsey and Mrs. Evans have passed over to me your letters with regard to the participation of our Congregational Woman's Boards in the Woman's Medical College at Tsinan. I shall be glad to bring the matter to the attention of the Council at its next meeting, but we are not likely to have another meeting until fall. In the meantime I will see that the two Woman's Boards working in that part of China have the information, but I am afraid I cannot hold out any hope that either one will be able to contribute at present. We are deeply interested in the development of the Woman's Medical College at Tsinan, and feel that it has a big future in connection with Shantung University. I know you must realize from your experience with other Boards that this is not a very good time to raise money or to get Boards to take on any new work, but we want our Boards to know the opportunities which we have presented to us, even if they have to be refused or postponed.

Assuring you of our interest, I am

Sincerely yours,

Helen B. Calder

EBC:KCS

0114

PRESIDENT
MRS. FRANKLIN H. WARNER
TREASURER
MRS. FRANK GAYLORD COOK
ASSISTANT TREASURER
MISS S. EMMA KEITH
HOME SECRETARY
MISS HELEN B. CALDER
EDITORIAL SECRETARY
MISS ALICE M. KYRE
ASSOCIATE SECRETARY
MISS ANNE L. BUCKLEY

APR 4 1925

Ans'd

Helen B. Calder
Woman's Board of Missions

508 Congregational House
14 Beacon Street, Boston

* *

FRINGE DEPT.
27
MAY 3 1925
FOREIGN SECRETARY
MISS MARY G. MAY
ASSOCIATE FOREIGN SECRETARIES
MRS. THEODORE S. LEE
MISS MABEL
SECRETARIES
SEC'Y YOUNG PEOPLE'S WORK
MISS RUTH I. SEABURY
ASS'T SEC'Y YOUNG PEOPLE'S WORK
MISS AGNES S. KELSEY

April 2, 1925

SHANTUNG

TRANSFER

Rev. George Scott
156 Fifth Avenue
New York City

My dear Mr. Scott:

to Miss E. A. Evans

I have received your communication to the Council of Congregational

Woman's Boards as I am now Executive Secretary for our three Woman's
Boards. I have passed the letters on to Mrs. Lee, secretary of our
Chicago Board as Miss Miner is one of their missionaries, and they
would be the ones most likely to consider cooperating in Shantung
University. We are all deeply interested in any union enterprise
and wish very much that we might cooperate in all of them, but funds
are low and we are already involved in so many directions that I can-
not promise affirmative action on the part of any one of our Boards.
We will bring the matter before our Council and let you know if any
definite action is taken. Mrs. Lee is to be in New York at that
time for other meetings and may attend the meeting Tuesday morning
if she thinks it is best.

Sincerely yours,

Helen B. Calder

HBC:HRH

0115

SHANTUNG
TRANSFER

April 24, 1925

Miss Helen B. Calder,
508 Congregational House,
14 Beacon Street,
Boston, Massachusetts.

Dear Miss Calder:

As Temporary Secretary of the Organization Meeting of the Board of Governors of the Shantung Christian University, I am pleased to report to you that, at that Meeting, the Governors took action confirming and renewing the invitation that had been extended to the Congregational Women's Boards to cooperate in the Shantung Christian University. The specific action of the Governors, which has to do also with representation on the Board, is stated on page 3, number 7, of the Minutes which I am enclosing.

I am also enclosing copy of the By-Laws of the University as adopted at the Organization Meeting and, in addition, minutes of the Meeting of the North American Section of the Governors, which followed immediately after the Governors' Meeting.

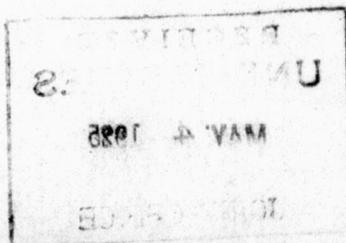
From the minutes of the North American Section, you will see that Dr. Eric M. North, 150 Fifth Avenue, New York City, succeeds me as Secretary of the Section, so that any future correspondence should be addressed to him.

With all good wishes for you in your many undertakings, I am

Very sincerely yours,

George T. Scott, Secretary
of the Organization
Meeting of the
Governors.

GTS-G



0116

SHANTUNG

TRANSFER

April 24, 1925

Miss Helen B. Calder,
508 Congregational House,
14 Beacon Street,
Boston, Massachusetts.

Dear Miss Calder:

As Temporary Secretary of the Organization Meeting of the Board of Governors of the Shantung Christian University, I am pleased to report to you that, at that Meeting, the Governors took action confirming and renewing the invitation that had been extended to the Congregational Women's Boards to cooperate in the Shantung Christian University. The specific action of the Governors, which has to do also with representation on the Board, is stated on page 3, number 7, of the Minutes which I am enclosing.

I am also enclosing copy of the By-Laws of the University as adopted at the Organization Meeting and, in addition, minutes of the Meeting of the North American Section of the Governors, which followed immediately after the Governors' Meeting.

From the minutes of the North American Section, you will see that Dr. Eric M. North, 150 Fifth Avenue, New York City, succeeds me as Secretary of the Section, so that any future correspondence should be addressed to him.

With all good wishes for you in your many undertakings, I am

Very sincerely yours,

George T. Scott, Secretary
of the Organization
Meeting of the
Governors.

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RECEIVED
UNIVERSITIES
MAY 4 1925
JOINT OFFICE

Mrs. Lucius O. Lee

Woman's Board of Missions of the Interior

(CONGREGATIONAL)

19 SOUTH LA SALLE STREET, ROOM 1315

TELEPHONE CENTRAL 3975

CABLE ADDRESS "WOBODIN, CHICAGO"
CHICAGO

MRS. JAMES H. MOORE, President
MRS. E. A. OSBORNSON, First Vice-President
MRS. HERMON C. COOPER, Second Vice-President
MRS. LUCIUS O. LEE, Foreign Secretary
MISS MARY F. HARRIN, Assistant Foreign Secretary
MISS M. D. ULIN, Home Secretary

MRS. S. E. HURLBUT, Treasurer
MISS ELIZABETH J. HURLBUT, Assistant Treasurer
MRS. PAUL F. DOESCHER, Young People's Secretary
MISS MARY LAMBERTON, Children's Secretary
MISS ELEANOR H. HINMAN, Editorial Secretary
MISS ANNIE E. NOURSE, Literature Secretary
MRS. LYDIA LORD DAVIS, Field Worker

MAY 13 1925

May 11, 1925

Ans'd

✓
Rev. George T. Scott,
156 Fifth Avenue,
New York City, New York.

E. M. North

SHANTUNG

TRANSFER

My dear Dr. Scott:-

I write to thank you for sending me a copy of the Minutes of the organization meeting of the Board of Governors of Shantung Christian University, and of the By-laws of the Board.

I have looked these papers over with much interest and last Friday presented to our Executive Committee the request that the Congregational Woman's Board cooperate in the University and appoint a representative to the Board of Governors.

I was asked to express to you our appreciation not only of this invitation but of the very great work the University is doing and our regret that it is not possible for the Woman's Board of Missions of the Interior at this time to share in the support of the institution.

I am not sure whether Miss Miner is there just now, but the action taken last Friday does not mean in any way that we object to Miss Miner helping out as she may desire and as may be needed in the work of Shantung Christian University.

Personally I should be exceedingly glad if it were possible for our Board to have a more active share in the work of this great institution but our financial condition does not warrant our taking on any more just now.

Cordially yours,

(Mrs. Lucius O. Lee) *Lucia O. Lee*

0118

Helen B. Calder
WOMAN'S BOARD OF MISSIONS
SHANTUNG

HOME DEPARTMENT
MISS HELEN B. CALDER, PRESIDENT
MISS ELEN I. SHIM, ASSOC. SEC.
508 CONGREGATIONAL HOUSE
14 BEACON STREET, BOSTON

EDITORIAL DEPARTMENT
MISS ANNE L. BUCKLEY, SECRETARY

YOUTH DEPARTMENT
MISS RUTH I. SEABURY, SECRETARY
MISS AGNES S. KELLY, ASSOC. SEC.

PRESIDENT
MRS. FRANKLIN WARNER

FOREIGN DEPARTMENT
MISS MABEL E. EMERSON, SECRETARY
MRS. THEODORE S. LEE, ASSOC. SEC.

TREASURY DEPARTMENT
MRS. FRANK GAYLORD COOK, TREASURER
MISS S. EMMA KEITH, ASST. TREASURER

November 2, 1925.

Ans'd

Rev. George D. Scott,
156 Fifth Avenue,
New York City.

My dear Mr. Scott:

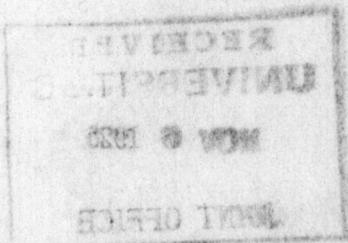
I brought to the Council of Woman's Boards the information regarding Shantung University and the request for our cooperation. It was decided by the Boards that since the Woman's Board of Missions of the Interior is already cooperating in part in the union institution, any further cooperation would come from their Board.

As a Council we were not able to act upon the invitation, and probably the W. B. M. I. will not be able to do much more at present. But we are all interested and glad of the success of the union enterprise in Tsinan.

Cordially yours,

Helen B. Calder

HBC:S



Dr. E. M. North
TRANSFER

WOMAN'S BOARD OF MISSIONS

308 CONGREGATIONAL HOUSE
24 BEACON STREET, BOSTON

FOREIGN DEPARTMENT
MISS MABEL E. EMERSON, SECRETARY
MRS. THEODORE S. LEE, ASST. SEC.
TREASURY DEPARTMENT
MRS. FRANK GAYLORD COOK, TREASURER
MISS S. EMMA KEITH, ASST. TREASURER

HOME DEPARTMENT
MISS HELEN B. CALVERT, SECRETARY
MISS BEVERLY E. SMITH, ASST. SEC.
EDITORIAL DEPARTMENT
MISS ANNE L. BUCKLEY, SECRETARY
YOUTH DEPARTMENT
MISS RUTH I. SEABURY, SECRETARY
MISS AGNES S. KEITH, ASST. SEC.

PRESIDENT
MRS. FRANKLIN WARNER

November 2, 1925

Rev. George D. Scott,
125 Fifth Avenue,
New York City.

TRANSFER

I present to the Council of Woman's Board the information regarding Christian University and the request for our cooperation. It was decided by the Board to place the Woman's Board of Missions of the Interior is already cooperating in part in the union institution and further cooperation would come from their Board.

As a Council we were not able to act upon the invitation, and probably the W. B. M. I. will not be able to do much more at present. But we are all interested and glad of the success of the union enterprise in Taiwan.

Cordially yours,

Miss B. Calder

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NOV 6 1925
JOINT OFFICE

SCOTT REC'D

JAN 11 1926

Miss Helen B. Calder

WOMAN'S BOARD OF MISSIONS

508 CONGREGATIONAL HOUSE
14 BEACON STREET, BOSTON

SHANTUNG

Ans'd
HOME DEPARTMENT
MISS HELEN B. CALDER, SECRETARY
MISS HELEN F. SMITH, ASSOCIATE SECRETARY

EDITORIAL DEPARTMENT
MISS ANNE L. BUCKLEY, SECRETARY

YOUNG PEOPLE'S DEPARTMENT
MISS RUTH I. SEABURY, SECRETARY
MISS AGNES S. KELSEY, ASSOCIATE SECRETARY

FOREIGN DEPARTMENT
MISS MABEL E. EMERSON, SECRETARY
MRS. THEODORE S. LEE, ASSOCIATE SECRETARY

TREASURY DEPARTMENT
MRS. FRANK GAYLORD COOK, TREASURER
MISS S. EMMA KEITH, ASSISTANT TREASURER

PRESIDENT
MRS. FRANKLIN WARNER

E. M. North
TRANSFER
INDEXED

January 9, 1926.

Rev. George Scott,
156 Fifth Avenue,
New York City.

My dear Mr. Scott:

The letter received sometime ago from you as Secretary of the Shantung University Committee was presented by me to our Council of Congregational Woman's Foreign Mission Boards at their meeting in Washington last October. It was agreed then that any communications to the Council regarding Shantung should be forwarded to our Chicago Board as they are already cooperating by assigning Miss Luella Miner to Tsinan. I should have reported this action but think it really tells you nothing that you do not already know. In the meantime, our Board has been asked to assign Miss Emma Lueders for social work to the hospital in Tsi-nan, and we have approved of that assignment, if the American Board Mission Council in North China so votes. We are very glad to have this much of a share in the splendid work which is being done by this union institution for men and women.

Sincerely yours,

Helen B. Calder

HBC:S

RECEIVED
JAN 12 1926
WOMAN'S BOARD OF MISSIONS
SHANTUNG

0121

WOMAN'S BOARD OF MISSIONS

508 CONGREGATIONAL HOUSE
14 BEACON STREET, BOSTON

FOREIGN DEPARTMENT
MRS. THEODORE S. LEE, ASSOCIATE SECRETARY
MISS MABEL E. EMERSON, SECRETARY

TREASURY DEPARTMENT
MISS S. EMMA KEITH, ASSISTANT TREASURER
MRS. FRANK GAYLORD COOK, TREASURER

PRESIDENT
MRS. FRANKLIN WARNER

HOME DEPARTMENT
MISS HELEN F. SMITH, ASSOCIATE SECRETARY
MISS HELEN L. CALDER, SECRETARY

EDITORIAL DEPARTMENT
MISS ANNE L. BUCKLEY, SECRETARY

YOUNG PEOPLE'S DEPARTMENT
MISS RUTH I. SEABURY, SECRETARY
MISS ANNE S. KELSEY, ASSOCIATE SECRETARY

JANUARY 9, 1928

RECEIVED
JAN 12 1928
TRANSFERS

Rev. George Scott,
138 Fifth Avenue,
New York City.

My dear Mr. Scott:

The letter received some time ago from you as secretary of the Shantung University Committee was presented by me to our Council of Congregational Women's Foreign Mission Boards at their meeting in Washington last October. It was agreed then that any communications to the Council regarding Shantung should be forwarded to our Chicago Board as they are already cooperating by assigning Miss Isabelle Turner to Tainan. I should have reported this action but think it really tells you nothing that you do not already know. In the meantime, our Board has been asked to assign Miss Anna Anderson for social work to the hospital in Tainan, and we have approved of that assignment. If the American Board Mission Board in Tainan should vote, we are very glad to have this much of a share in the splendid work which is being done by this national institution for men and women.

Sincerely yours,

Helen L. Calder

RECEIVED
UNIVERSITIES
JAN 12 1928
JOINT OFFICE

2210

TRANSFER

SHANTUNG

Copy for Dr. North

January 11, 1926

Miss Helen B. Calder
508 Congregational House
14 Beacon Street
Boston, Mass.

My dear Miss Calder:

Thank you for your letter to me of January 9th reporting on the relation of the Congregational Woman's Board to the Shantung Christian University.

Dr. Eric M. North has succeeded me as Secretary of the North American Board of the University. I am consequently passing your letter on to him.

It is gratifying to know of the increasing interest which the Congregational Women are taking in the University and of the ever enlarging service which the Institution is rendering to the cause of Christ in China.

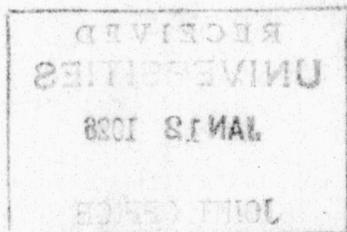
With best wishes for all of your work, I am

Very sincerely yours,

(G. T. S.)
George T. Scott

GTS-NMF

Copy to Dr. North



0 123

SHANTUNG

TRANSFER

Copy for Dr. North

January 11, 1926

Miss Helen B. Calder
808 Congressional House
14 Beacon Street
Boston, Mass.

My dear Miss Calder:

Thank you for your letter to me of January 9th reporting on the relation of the Congressional Women's Board to the Shantung Christian University.

Dr. Eric M. North has succeeded me as Secretary of the North American Board of the University. I am consequently passing your letter on to him.

It is gratifying to know of the increasing interest which the Congressional Women are taking in the University and of the ever enlarging service which the Institution is rendering to the cause of Christ in China.

With best wishes for all of your work, I am

Very sincerely yours,

(Signature)
George T. Scott

918-1207

Copy to Dr. North

RECEIVED
UNIVERSITIES
JAN 12 1926
JOINT OFFICE

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SHANTUNG

AM TW N

TRANSFER

February 26, 1926.

Miss Helen B. Calder, Secretary,
Woman's Board of Missions,
508 Congregational House,
14 Beacon Street,
Boston, Mass.

My dear Miss Calder:

I have been instructed by the North American Section of the Board of Governors of Shantung Christian University to express to you the appreciation of the Section for the appointment of Miss Emma Lueders to the staff of the Hospital as a social worker.

We were interested, however, to notice in the New York Times two days after the meeting of the Section, the announcement of the engagement of Miss Emma Lueders to Mr. Richard H. Ritter of Peking University.

Faithfully yours,
Eric M. North
Secretary, North American Section,
Board of Governors.

EMH/L

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September 30, 1926.

Miss Helen Calder,
Congregational House,
14 Beacon Street,
Boston, Mass.

My dear Miss Calder:

A recent letter from Dr. Luella Miner, the Dean of Women, Shantung Christian University, of Tsinan, China, reports that the Boston Women's Board of Missions, through interested friends, are planning to provide funds toward the salary of Dr. Marion Yang, sufficient to total \$2,000. local currency annually. In view of this and of the interest of your women in Dr. Miner and in the work of this college, our Woman's Committee is hoping that you might become a co-operating body in the Women's Unit, at least on the minimum basis of co-operation, and would welcome a representative from your Board on our Woman's Committee here in the United States. This committee is at present composed of the following members, three of whom are representatives of the Women's Methodist Episcopal Board and three are members of the Presbyterian Board:

Mrs. J. M. Avann.
Mrs. Wm. F. McDowell.
Mrs. Wm. I. Haven.
Miss Margaret E. Hodge.
Mrs. Charles K. Reys.
Mrs. Lucy Lepper Shaw.

I understand also that in January your Women's Board will be merged with the American Board. Since the American Board has been providing Dr. Luella Miner's salary, and may soon send another woman to join the University staff, it may be that in the future you may be able to become a co-operating body in the Women's Unit on the maximum basis of co-operation.

Assuring you of our hearty desire to have representation from your Board, I am,

Yours very sincerely,

Treasurer.

P. S.- Dr. Miner is very anxious that this should be done.

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1812

FOREIGN DEPARTMENT

JAMES L. BARTON, D.D. SECRETARY
WILLIAM E. STRONG, D.D. SECRETARY
ERNEST W. RIGGS, ASSOCIATE SECRETARY
MARK H. WARD, M.D. MEDICAL SECRETARY

HOME DEPARTMENT

CORNELIUS H. PATTON, D.D. SECRETARY
D. BREWER EDDY, D.D. ASSOCIATE SECRETARY



CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

TRANSFER

EDITORIAL DEPARTMENT

ENOCH F. BELL SECRETARY

TREASURY DEPARTMENT

FREDERICK A. GASKINS, TREASURER
HAROLD B. BELCHER, ASSISTANT TREASURER
HARVEY L. MEEKEN
PUBLISHING AND PURCHASING AGENT

October 8, 1926

SHANTUNG CHRISTIAN UNIVERSITY

Dr. Eric M North, Sec'y.,
China Union Universities

My dear Dr. North:

In answer to your notice of the meeting of October 7th received this morning I sent you as requested an answer by wire as follows: Can not come to New York this month. Letter follows.

I am sorry to fail you once more in meeting appointments of trustees meetings in New York to which I have been summoned. The fact is, as you may have learned, that I have been shut away from office work since my return from the Far East last June, doctor's orders requiring me to take time to recuperate. I am now back in the office for five days in the week, half-time each day; and am glad to find myself standing the work satisfactorily. I hope soon to enlarge the area of my work both in the office and outside. As I have been shut off from exercise, walking and so forth, it has not seemed best for me to undertake journeying to New York. I hope, however, when a month or two has passed to be able to resume such journeys as they are required, so I am not withdrawing from the representation which I have been given by the Prudential Committee, trusting that it is only a temporary interruption. I am sorry to miss this meeting of the SHANTUNG UNIVERSITY Governors, but shall hope to have the benefit of a copy of the minutes of the same.

Please present my respects and regrets to the board, and believe me

Ever cordially yours,

WES/HCH

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WOMAN'S BOARD OF MISSIONS

308 CONGREGATIONAL HOUSE
14 BEACON STREET, BOSTON

HOME DEPARTMENT
MISS HELEN B. CALDER, SECRETARY
MISS HELEN F. SMITH, ASSOCIATE SECRETARY

EDITORIAL DEPARTMENT
MISS ANNE L. BUCKLEY, SECRETARY

YOUNG PEOPLE'S DEPARTMENT
MISS RUTH I. SEABURY, SECRETARY
MISS AGNES S. KELSEY, ASSOCIATE SECRETARY

PRESIDENT
MRS. FRANKLIN WARNER

FOREIGN DEPARTMENT
MISS MABEL E. EMERSON, SECRETARY
MRS. THEODORE S. LEE, ASSOCIATE SECRETARY

TREASURY DEPARTMENT
MRS. FRANK GAYLORD COOK, TREASURER
MISS S. EMMA KEITH, ASSISTANT TREASURER

November 3, 1926

RECEIVED

NOV 4 1926

TREASURERS OFFICE

Shantung

Mrs. Lucy Lepper Shaw,
156 Fifth Avenue,
New York City, N.Y.

Dear Mrs. Shaw:

Your letter of September 30th to Miss Calder should have been acknowledged long ago. The problem which it raised about our Woman's Board becoming a cooperating body in the Woman's Unit of Shantung University is a very large one. I have not yet been able to bring the matter again to my Committee on Foreign Affairs, but I shall hope to do so at its next meeting in December. Now that we are in the process of uniting our work with that of the American Board, the problem is somewhat more complicated than it would be otherwise. When this question was discussed previously in our Foreign Affairs Committee, the feeling was that our Board would be unable to become a cooperating Board in the University.

We are glad indeed to be able to take the support of Dr. Marion Yang when she becomes a part of the University staff. Whether we can reconsider our earlier decision regarding cooperation, I cannot say. I shall write you some weeks hence when the matter has been discussed again.

Very sincerely yours,

Mabel E. Emerson

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WOMAN'S BOARD OF MISSIONS

508 CONGREGATIONAL HOUSE
14 BEACON STREET, BOSTON

HOME DEPARTMENT
MISS HELEN B. CALDER, SECRETARY
MISS HELEN F. SMITH, ASSOCIATE SECRETARY

EDITORIAL DEPARTMENT
MISS ANNE L. BUCKLEY, SECRETARY

YOUNG PEOPLE'S DEPARTMENT
MISS RUTH I. SEABURY, SECRETARY
MISS AGNES S. KELSEY, ASSOCIATE SECRETARY

PRESIDENT
MRS. FRANKLIN WARNER

FOREIGN DEPARTMENT
MISS MABEL E. EMERSON, SECRETARY
MRS. THEODORE S. LEE, ASSOCIATE SECRETARY

TREASURY DEPARTMENT
MRS. FRANK GAYLORD COOK, TREASURER
MISS S. EMMA KEITH, ASSISTANT TREASURER

December 31, 1926

Mrs. Lucy Lepper Shaw,
156 Fifth Avenue,
New York City.

Dear Mrs. Shaw:

At the meeting of our Foreign Affairs Committee,
December 17, we considered again the possibility of the Woman's
Board becoming a cooperating body in the women's unit of the
Shantung Christian University.

If our Woman's Board were to continue as at present,
I feel sure that we should favor becoming a cooperating body, if
it involved no further financial obligation beyond what we are
to assume in supporting Dr. Yang. Since, however, our Woman's
Board of Missions goes out of existence January first except as
a holding corporation for certain trust funds and since we are not
actually as yet supporting Dr. Yang, it seemed to our committee
best not to take any action at this time. When we have actually
assumed Dr. Yang's support, the matter can be considered again
by the American Board, of which we shall be an integral part.

I have written to Dr. Miner today, reporting our further
consideration of the whole matter.

With cordial greetings to you,

Very sincerely yours,

Mabel E. Emerson

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JAN 4 1927
TREASURERS OFFICE

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

SHANTUNG

INCORPORATED 1812

14 BEACON STREET - BOSTON, MASS.

SECRETARIES

JAMES L. BARTON, D.D.
WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE

MEDICAL SECRETARY

MARK H. WARD, M.D.

Foreign Department

TRANSFER

ASSOCIATE SECRETARIES

ERNEST W. RIGGS
MISS MABEL E. EMERSON

ASSISTANT SECRETARY

HERBERT E. B. CASE

December 12, 1927

INDEXED

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

Dr. Ward, our medical adviser, feels that Miss Miner needs a longer period in this country. He is very hopeful that her blood pressure can be brought down and that she can get into much better physical shape if he can have her where he can watch her case personally. We have, therefore, asked Miss Miner to come on to Boston with the expectation of spending two or three months here if so much time is necessary. We left the decision as to the exact time of her coming to herself and apparently she is going to wait until about the first of the year that she may have Christmas with her family.

We still have not the final word from her and we ~~probably~~ cannot say whether she will be well enough to do some work for Cheeloo in New York until she has been here for a month or so. She herself hopes that she can. In any case I think there is no chance that she can return to China for the beginning of the second semester's work. Perhaps she can go in March or about the first of April.

Cordially yours,

Eula B. Lee

(Mrs. Lucius O. Lee)

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AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

INCORPORATED 1812

ASSOCIATE SECRETARIES

ERNEST W. RIDGE
MISS MABEL E. EMERSON

ASSISTANT SECRETARIES

HERBERT E. B. CASE

14 BEACON STREET · BOSTON, MASS.

Foreign Department

SECRETARIES

JAMES L. BARTON, D.D.
WILLIAM E. STROUD, D.D.
MRS. LUCIUS C. LEE

MEDICAL SECRETARY

MARK H. WARD, M.D.

December 12, 1927

Mr. E. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

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We still have not the final word from her and we cannot say whether she will be well enough to do some work for Oneida in New York until she has been here for a month or so. She herself hopes that she can return to any case I think there is no chance that she can return to China for the beginning of the second semester's work. Perhaps she can go in March or about the first of April.

Cordially yours,

(Mrs. Lucius C. Lee)

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TRANSFER

SHANTUNG

Shantung Christian University

January 17, 1928

Dr. W. E. Strong,
14 Beacon Street,
Boston, Mass.

My dear Dr. Strong,

You will remember that the North American Section of the Shantung Board of Governors voted to enlarge the possible basis of representation of the Section at the forthcoming meeting of the Board of Governors in London, by including any officers of the cooperating Boards who might be in London at the time of the meeting, probably during the early part of March.

I believe you are not planning to be in England this spring? In that case, is there any other officer of the American Board who is likely to be in London at the time when this meeting is to be held? March 14th or 15th was at first suggested, but it seems this is likely to be too late for American representatives on their way to the Jerusalem conference. Mr. and Mrs. James M. Speers who are appointed to represent the Presbyterian Board, are planning to be in London about March 4th and 5th, I believe.

If you know of any member of the American Board who might attend the Shantung meeting, will you confer with them and let me know the result? If nobody can be found who will be in London before the Jerusalem Conference, what are the possibilities after the conference? I have promised Dr. Weir that I would cable him within the next ten days, so I would be glad to have your reply as soon as convenient.

Very sincerely yours,

B. A. Garside

BAG/G

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SHANTUNG

**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

INCORPORATED 1812

14 BEACON STREET - BOSTON, MASS.

SECRETARIES

JAMES L. BARTON, D.D., EMERITUS
WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

MEDICAL SECRETARY

MARK H. WARD, M.D.

Foreign Department

TRANSFER

ASSOCIATE SECRETARY

MISS MABEL E. EMERSON

ACTING SECRETARY

ROBERT E. CHANDLER

ASSISTANT SECRETARY

HERBERT E. B. CASE

INDEXED

March 19, 1928

Dr. R. T. Shields
C/o China Union Universities
150 Fifth Avenue
New York City

My dear Dr. Shields:

Your letter of March 17 is just in. I would certainly agree with everything you say about the value of the work of your school and the importance of its continuing service just at this time.

I agree also that it would be splendid to have Mr. and Mrs. Wolfe go to you in the position of Business Manager. I think he could handle adequately the various kinds of work which you describe. He has been an increasingly valuable man to us in all the stations of our Mission as Mission architect. Mrs. Wolfe is a lovely woman, and the contribution of their home in Tsinan would be also just the kind you want.

When these things are said I fear I cannot give you any encouragement at all to think that the American Board will take on again their support and send them to you for this position. It is in the nature of a totally new proposition. Our Board has been giving increasing support to the University in the last few years, although it has been by no means easy. We have supported the Cadys and Miss Miner and now have assigned the Stanleys to Cheeloo and he goes out this next fall. Mr. Cady is temporarily out from the staff, but he will not be off our books, and we shall want to send him and the family back at the earliest time that it is wise. Now it is suggested that we put in one more man and family in the quota whom we support at the University. We are always strong for union universities, and this is the kind of thing we should like to do if there were a surplus of funds. The position, however, is not our responsibility; and we do have terribly crying needs, many of them, in other places in North China, and we shall not be able to fill places that would seem to us as having enormously greater claim upon us than this in Tsinan.

We have been closing up with Mr. Wolfe, and supposed that it was nearly accomplished. He asked for a continuance

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Dr. Shields--2

MAR 19
1928

of allowance until next September, expecting that he would be able to secure a self-supporting position at that time. We have been closing up, not for any fault of his (his work has been excellent all through), but simply because the situation in China was changing. Neither the North China Mission nor the other Missions (nor the Japan Mission as it appeared) could economically use a "Mission architect." We shall not do much building, and what we shall do can be handled. The job simply evanesced. It was really a mistake to send Mr. Wolfe out to China a year ago. But that developed for various reasons.

You have had a Business Manager previously. Could not Mr. Wolfe just go into that vacant place and on the same support? I do not know exactly what I am suggesting, but it is the only thing I see. I have written to Mr. Wolfe and to Mr. Cady telling them that would be the orderly way for them to ask the people in China, the North China Council which will be meeting in May, to put in a request for the assignment of the Wolfes for Tsinan. I should rather expect the Council might urge such a request. I would not expect that it would urge it in preference to a great many others which will be coming from them this spring.

I am sorry to seem so non-receptive of your proposition. There may be aspects of the matter which we have not seen clearly here. I am presenting the situation as we do see it thus far.

Hoping that you can work it out somehow for the best good of the University and of the Wolfes too, I am,

Very sincerely yours,

Robert E. Chandler

Robert E. Chandler

REC/M

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**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

INCORPORATED 1912

14 BEACON STREET · BOSTON, MASS.

Foreign Department

March 23, 1928

SECRETARIES

JAMES L. BARTON, D.D.
WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE

MEDICAL SECRETARY

MARK H. WARD, M.D.

ASSOCIATE SECRETARIES

ERNEST W. RIGGS
MISS MABEL E. EMERSON

ASSISTANT SECRETARY

HERBERT E. B. CASE

TRANSFER

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Mr. Garside:

You may know that Dr. Strong has been very ill. He is much better now and hopes soon to be able to come into the office for part time work. He will not, however, be able to attend the annual meeting of the Shantung Board of Governors on April 12th and has sent your letter of March 10th in to me. He says that he thinks it would be of value to us if the American Board could be represented at that meeting.

As you know, a number of other meetings are taking place that week, and Dr. Barton, Mr. Chandler, and I all expect to be in New York for several days. We are not just now sure which one of us could best attend the meeting on April 12th. The purpose of this letter is to ask whether it will be in accord with the By-Laws and practice of the Shantung Board of Governors to allow some representative of the American Board, who is not a member of the Shantung University Board, to sit in at the meeting on the 12th. We would of course not expect a vote but think the meeting would be valuable as keeping us in touch with plans and developments.

Kindly let me know whether the Shantung Board of Governors can extend to one of us the courtesy of attendance at its meeting.

Sincerely yours,

Eula B. Lee

(Mrs. Lucius O. Lee)

L:S

*Shantung allows
Prof. Lee to sit. p. 3*

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1810

14 BEACON STREET - BOSTON, MASS.

Foreign Department

SECRETARY
ERNEST W. BROWN
AND MARCEL E. EMERSON
ASSISTANT SECRETARY
ROBERT E. CASE

SECRETARIES
JAMES L. BANTON, D.D.
WILLIAM E. STONG, D.D.
AND LUCAS O. LEE
FINANCIAL SECRETARY
MARK H. WARD, M.D.

RECEIVED
UNIVERSITIES
MAR 24 1928
JOINT OFFICE

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MAR 24 1928
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SHANTUNG

TRANSFER

Peking University
Shantung Christian University

May 10, 1928

Mrs. Lucius O. Lee,
14 Beacon Street,
Boston, Mass.

see P. 22 files

My dear Mrs. Lee:

We have your letter of May 9th. The appointees of the Yenching Board of Trustees on the special Joint Committee to confer with the Yenching College for Women are Mr. G. G. Barber, Dr. Eric M. North and Mr. E. A. Evans as alternate for either Mr. Barber or Dr. North.

I have not as yet heard whether the Committee of the Yenching College for Women has taken any action in regard to the conditions under which Mr. and Mrs. William Boyd make their conditional pledge of \$90,000.00 for a gymnasium and social building for the women students of Yenching College. You have received a copy of the minutes of the Campaign Committee of April 26th and have, of course, noted the action taken at that time as follows:

"C-2293 VOTED to approve with hearty appreciation the proposal of Mr. and Mrs. William Boyd as contained in their communication of April 23, 1928, subject to the approval of the Committee of Yenching College for Women and the Board of Trustees; and with the understanding that in the event of such approval being given the proposal will be referred for the formulation of necessary details to the Special Joint Committee created by Action T-2274 of the Board of Trustees."

It was the general understanding at the meeting of the Campaign Committee that the first step would have to be taken by the Committee of Yenching College for Women, approving in general of the changes in organization of the Yenching College for Women suggested in Mr. and Mrs. Boyd's pledge. As soon as such a meeting has been held, then the Joint Committee should probably arrange for a meeting as promptly as possible to formulate the necessary details. We have not as yet heard whether any meeting of the Committee of Yenching College for Women has been arranged. We are anxious to do anything possible to cooperate in expediting settlement of the matter.

The news that Miss Minor is returning to America this spring came as a distinct surprise. I understood that Miss Minor's physicians had advised a complete rest between the time of the Jerusalem Conference

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Mrs. Lee-2

5/10/28

and the date of her return to China this summer. Certainly Miss Ming's presence here in America will be of great value to the China Conference and I am sure that we can make good use of any spare time she may have in connection with Cheeloo affairs, provided the situation in Shantung makes any work along these lines possible. I am a little concerned, however, lest the strenuous days of this trip to America will interfere somewhat with Miss Ming's getting into the best possible physical condition before her return to China. At best the work in China will involve a heavy strain on all of our staff for the next few years.

Very sincerely yours,

B. A. Carside

BAG-H

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TRANSFER

SHANTUNG

INDEXED

Quill - Chandler

June 19, 1928.

Mr. R. E. Chandler, Acting Secretary,
American Board of Commissioners of Foreign Missions,
14 Beacon Street,
Boston, Mass.

Dear Mr. Chandler:

I am writing to know if you have heard anything from your China Council in regard to your support of Mr. and Mrs. Wolfe. We want to make final arrangements with them at once, so that they can get passage to go out this summer. My understanding with him is that if possible we would like the American Board to continue their support. If not, the University will do so.

I take it from previous correspondence that you have no objection at all to our undertaking the support of Mr. and Mrs. Wolfe in this new work in Shantung. Please let me know if there is any hope of getting them carried by the American Board.

I plan to go back in September, but the Wolfes will probably go before that.

Sincerely yours,

R. T. Shields

RTS/a

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TRANSFER

INDEXED

over of 30/28.

June 26, 1928.

Rev. Robert E. Chandler,
American Board of Commissioners for Foreign Missions,
14 Beacon Street,
Boston, Mass.

Dear Mr. Chandler:

I am writing to get you to help us out on a financial proposition. Of course we are still hoping that the American Board will take on Wolfe and his family, but I have been authorized to get him in any case. He wishes to sail August 11th, on the "Iyo Maru".

I have just been to see our Treasurer, and find that our financial arrangements are such that she is not authorized to draw in New York for sufficient funds to get the Wolfes' passage and give them their refit allowance of \$250. We are taking Wolfe on the same conditions that your Board would do. Can I get you to arrange his passage for him with a guarantee that if your Board does not find its way to support him, the University will reimburse you for all expenses? In other words, will you lend us the money until we can get the funds from the field to reimburse?

All of our funds are held on the field, but there is a Rockefeller Foundation payment to be made before long, and I can reimburse you from that. I didn't realize until today this complication, and as August 11th is not far off, we should get Wolfe's passage at once. I will ask Mrs. Shaw, our Treasurer, to give you a formal statement in regard to this matter also.

I am leaving New York today for Virginia. My address there is simply Winchester, Va. I shall probably not return to New York before I sail for China in September. If all goes well, I hope to return to the U.S. within the year in order to try to raise an endowment. I think, on the whole, that the news from China is very encouraging. We have heard from Tainan; the Nationalists made no trouble at all for our people.

Please let me hear from you as soon as possible, and if you can do this for us, notify Wolfe. I am writing him today. I am not mentioning the amount, as I am not sure of it; you would know much better than I.

Yours sincerely,

R. T. Shields

RTS/A

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INDEXED

Copy

SHANTUNG

*file Chandler
ADP*

TRANSFER

June 30, 1928

Dr. R. T. Shields
Winchester, Virginia

Dear Dr. Shields:

Your letter of June 26 came yesterday, and on the day previous I had a word from China about the Wolfes. I regret to have to tell you that the latter word is not what you have been hoping for. Mr. Cross wrote as General Secretary of the North China Council, and he said that the Council voted in its Annual Meeting "that the Secretaries shall reply to Shantung Christian University that because of the financial stringency we cannot ask our Board to assume the salary of Jesse B. Wolfe." He added: "The Council felt that with the representatives we now have at Cheeloo it could not at this time ask the Board to assume the salary of an additional person. It goes without saying that we are delighted to have Mr. Wolfe back in China and in the University in which we are so deeply interested."

Mr. C. A. Stanley, as you know, goes to join the University staff in September. That is a big gift for us to make; there will be no replacement for him in the regular force of the North China Mission. Miss Miner also returns to her work. We regret that Mr. Cady cannot go back at the present time. We are holding him for China, however, the best we can. (It will be necessary to give him something of a supplement to his salary while he is teaching at Crawfordville because of the difficult health situation in his family) and we shall send him back to Cheeloo as soon as they are able to go. In addition we have just voted a slight financial increase (which goes to the women's unit) and we are considering a possible grant towards securing a Chinese to teach in Mr. Cady's place. The American Board is backing up Cheeloo.

I discussed with Mr. Belcher, our Assistant Treasurer, the matter of a loan to cover Mr. Wolfe's passage

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JUN 30
1928

Dr. Shields--2

money and refit allowance. He thinks that this can be done. You say that Mrs. Shaw, your Treasurer, will give us a formal statement in regard to this matter. When that comes it will make a proper guarantee. It is not sure whether we shall ask for payment from you here or report the charge out to Mr. Grimes, our Treasurer in North China, and ask him to collect from the University Treasurer in Tsinan. At any rate, the business can be done for Mr. Wolfe without delay. //

I will send copies of this letter to Mr. Carside and also to Mr. Wolfe.

With best wishes,

Very sincerely yours,

Robert E. Chandler

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JUN 30 1928

Dr. Williams

money and with allowance. He thinks that this can be done. You may send Mr. Shaw, your Treasurer, will give us a formal statement in regard to this matter. When that comes it will make a proper response. It is not sure whether we shall see the payment from you here or through the charge and to Mr. Grimes, our Treasurer in North China, and ask him to collect from the University Treasurer in Taiwan. At any rate, the business can be done for Mr. Wolfe without delay.

I will send copies of this letter to Mr. Grimes and also to Mr. Wolfe.

With best wishes,

Very sincerely yours,

Robert E. Gresham

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TRANSFER

SHANTUNG

SHANTUNG

INDEXED

December 12, 1928

Dr. J. L. Barton,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

You are already quite familiar with the actions taken by our various University Boards of Trustees in regard to the proposals for the coordination of Christian Higher education in China. In order, however, to bring this matter formally before the American Board of Commissioners for Foreign Missions we quote below the actions of the three University Boards in which the American Board cooperates. We request that you take whatever steps you feel will bring this program before the American Board in the way that will cause it to receive the most thoughtful and sympathetic attention.

Action of Fukien Trustees on Nov. 8th

"T-803 VOTED that the Board of Trustees of Fukien Christian University records its hearty approval of the principle of the correlated program as submitted to it with the understanding, however, that the principle of the correlated program will be referred to the Mission Boards cooperating in the University for their approval, and that the Board of Managers be requested to advise the Board of Trustees as to the participation of Fukien Christian University in the correlated program and the details of such participation."

Action of Shantung Governors on Nov. 21st

"NAS-109 VOTED that the North American Section expresses its hearty approval of the general principles underlying the program for the correlation of Christian higher education in China, and records also its warm approval of the general proposal that within this program Shantung Christian University shall continue and develop still further its purpose of emphasizing the training of leaders in the fields of teaching, evangelism, medicine, nursing, and other social and religious service in the towns and smaller cities and the rural districts of China; that the Section requests the Field Board of Managers to make recommendations as to the place of the University in the Correlated Program and the details of its participation

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therein; and
that the Section refers the Correlated Program to the
various mission boards cooperating in the University
for their information and for their recommendations."

Action of Yenching Trustees on Nov. 16th

"T-2382 VOTED that the Board of Trustees of Yenching University record their approval in principle of the general plan for the correlation of Christian higher education in China and
that the Secretary ascertain from the Board of Managers their reactions to the plan and to the details as they affect Yenching University."

You have already received copies of the illustrated booklet printed by the Committee for Christian Colleges in China and also the pamphlet giving the details of the Correlated Program as prepared by the Council of Higher Education in Shanghai last July. If you need any additional copies of either or both of these booklets for distribution among members of the American Board preparatory to their discussion of this matter, our office will be glad to supply you. We have a rather large supply of the illustrated booklet and a much smaller quantity of the Correlated Program.

As you know, Dr. Wallace will be in America during the month of January. If it is convenient for the American Board to discuss the Program while he is here I know he will be happy to meet with you.

Very sincerely yours,

B. A. Garside

BAG-H

SHANTUNG

TRANSFER

ans 2/19 by
Relator

Fukien Christian University
Shantung Christian University ✓
Yenching University

February 16, 1929

Dr. J. L. Barton,
American Board of Commissioners for
Foreign Missions
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

When you were in New York on Thursday I intended to inquire whether the American Board has as yet taken any action on the proposals for the coordination of Christian higher education in China. I did not find an opportunity to discuss the matter with you then, therefore I am sending this inquiry by mail.

You will remember that on December 12th we wrote quoting the actions of the Fukien Trustees, the Shantung Governors and the Yenching Trustees. All three of these Boards of Trustees will be holding their spring meetings during the next two months, and we would like, if possible, to have some word from the cooperating Mission Boards as to their attitude toward the Correlated Program. As you know, Dr. Wallace will be in America during February and March and will be very happy to meet with the American Board at almost any time you may suggest.

Very cordially yours,

B. A. Garvise

BAG-H

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Extract from letter to Dr. E. W. Wallace from Mr. R. E. Chandler, dated March 13, 1929.

SHANTUNG

See Bd Shantung act 2/28

"I am glad to report to you that we secured yesterday a vote of the Prudential Committee in support of the correlated program in China, in terms similar to the vote taken by the Methodist Board. There was no hesitation at all about this. I think the American Board will be strong for the general program all through. The vote taken was as follows:

"That the American Board express general approval of the proposal to coordinate more closely the Christian Colleges in China; formal consideration of the particulars of the Correlated Program - especially as they relate to Yenching University, Cheefoo University, and Fukien Christian University, in which the Board is participating - to be given after they have been considered further by the College Boards in China and in the home lands. When the proper time has arrived for financing the forward movement for a Correlated Program for Christian Higher Education in China, the Board would favor a united financial appeal.

TRANSFER

"Will you please report this to Mr. Garside or any one else of the Committee in New York who should know.

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS
INCORPORATED 1812

ack 5/14/29

SECRETARIES

JAMES L. BARTON, D.D., EMERITUS
WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

14 BEACON STREET · BOSTON, MASS.

Foreign Department

ASSOCIATE SECRETARY
MISS MABEL E. EMERSON

ACTING SECRETARY
WYNN C. FAIRFIELD, D.D.

ASSISTANT SECRETARY
HERBERT E. B. CASE

MEDICAL SECRETARY
MARK H. WARD, M.D.

May 3, 1929

RECEIVED

INDEXED

TRANSFER

Miss Lucy L. Shaw
156 Fifth Avenue
New York City

My dear Miss Shaw:

You will remember that about a year ago Dr. Miner presented the need for a salary for a Dean of Women at Shantung Christian University and that in response to this presentation, the American Board made a grant of \$800. Can you tell me whether the plan which Dr. Miner had in mind has been carried out during the current year? Is there a Dean of Women who is now drawing this salary? Also, do you know whether the need will continue during the coming year and whether someone suitable for the position is available?

I would be grateful to have your answer to these questions before May 14 as the committee on whose recommendation the grant was made last year is to meet on that date for study of requests for the school year 1929-1930.

Cordially yours,

Eula B. Lee.

(Mrs. Lucius O. Lee)

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*letter from Miss Miner
won't no. don't get prospect
prospect also D. H. E.*

RECEIVED
MAY - 4 1929
PRESIDENTIAL SECRETARIAT
FEE

FREDERICK A. GARDNER, TREASURER

ROCKWELL HARRISON, DOCTOR, D. O., PRESIDENT

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS
INCORPORATED 1812

14 BEACON STREET BOSTON, MASS.

Foreign Department

May 3, 1929

ASSOCIATE SECRETARY
WILLIAM E. STONE, D.D.
ATTORNEY AT LAW
WALTER C. FAIRFIELD, JR.
ASSISTANT SECRETARY
KENNETH C. CASE

SECRETARIES
JAMES J. BOSTON, D.D., HONORARY
WILLIAM E. STONE, D.D.
WILLIAM E. STONE, D.D.
WALTER C. FAIRFIELD, JR.
ASSISTANT SECRETARY
KENNETH C. CASE

Miss Lucy I. Shaw
126 Fifth Avenue
New York City

My dear Miss Shaw:

You will remember that about a year ago Dr. Miner presented the need for a salary for a Dean of Women at Shantung Christian University and that in response to this presentation, the American Board made a grant of \$800. Can you tell me whether the plan which Dr. Miner had in mind has been carried out during the current year? If there is a Dean of Women who is now drawing this salary? Also, do you know whether the need will continue during the coming year and whether someone suitable for the position is available?

I would be grateful to have your answer to these questions before May 14 as the committee on whose recommendation the grant was made last year is to meet on that date for study of requests for the school year 1929-1930.

Cordially yours,

Lucius O. Lee

(Mrs. Lucius O. Lee)

Lucius

MAY - 4 - 1929

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UNIVERSITIES
MAY - 7 1929
JOINT OFFICE

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INDEXED

SHANTUNG

Shantung Christian University

May 14, 1929

Mrs. Lucius O. Lee,
14 Beacon Street,
Boston, Mass.

TRANSFER

My dear Mrs. Lee:

Mrs. Shaw has handed me your letter of May 3 in which you make inquiries as to the present status of the efforts to secure a Chinese dean of women at Shantung Christian University.

The last letter we have from Dr. Luella Miner regarding this matter was one she wrote on March 7. At that time a Chinese dean had not yet been secured. This delay was due largely, I understand, to the fact that there had been difficulty in securing the amount needed to complete the salary for such a dean. Fortunately this difficulty has now been removed by the securing of other funds to supplement the grant of \$800.00 from the American Board, so Dr. Miner was hopeful that a Chinese dean could be secured in the very near future.

I hope that it will be possible for the University to obtain such a Chinese dean before the end of the current fiscal year on June 30, even though appointment is not made until a little later. It seems highly probable that a Chinese dean of women will be ready to take up her duties before the autumn semester, 1929. We certainly hope therefore that the American Board will be able to continue the grant that it has made for this year.

I am extremely sorry that my reply to this matter has been delayed for I believe you desired this information today.

Very sincerely yours,

B. A. Garside

BAG-H

CC: Mrs. Shaw

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET · BOSTON, MASS.

Foreign Department

May 15, 1929

SECRETARIES

JAMES L. BARTON, D. D., EMERITUS
WILLIAM E. STRONG, D. D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

MEDICAL SECRETARY

MARK H. WARD, M. D.

SHANTUNG

SECRETARY
MISS BEL E. EMERSON

ACTING SECRETARY

WYNN C. FAIRFIELD, D. D.

ASSISTANT SECRETARY

HERBERT E. B. CASE

INDEXED

TRANSFER

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

*made note
for
Governor.*

I write today to tell you that the Prudential Committee of the American Board yesterday appointed Rev. Wynn C. Fairfield, D. D. to the Board of Governors of Shantung Christian University to fill out the term of Rev. Robert E. Chandler who was a member of that Board in the class of 1931.

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Mrs Shaw
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Belcher*

As I am writing let me also acknowledge the receipt of your letter of yesterday in regard to the salary of Dean of Women at Shantung Christian University. The Prudential Committee yesterday voted \$800 to Shantung Christian University, of which \$500 is the share of the American Board toward the budget and \$300 a grant toward the salary of the Dean of Women. Mr. Belcher tells me that the \$500 for the budget has been sent regularly for several years, the money being available through the Treasurer of our North China Mission. The \$300 was sent last year, in accordance with Dr. Miner's request, to Mrs. Shaw. This is the plan that will be followed the coming year also unless you request something different.

Very sincerely yours,

Eula B. Lee.

(Mrs. Lucius O. Lee)

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET BOSTON MASS

Foreign Department

May 15, 1929

SECRETARIES
JAMES H. GARDNER, D. D., President
WILLIAM B. STODOL, D. D., Secretary
14 BEACON STREET, BOSTON, MASS.
MEDICAL SECRETARIES
HARVEY K. WARD, M. D.

Mr. R. A. Gerstle
150 Fifth Avenue
New York City

My dear Mr. Gerstle:

I write today to tell you that the President
Committee of the American Board recently appointed Rev.
Wynn C. Ballfield, D. D., to the Board of Governors of
Shantung Christian University to fill the term of
Rev. Robert E. Chandler who was a member of this Board
in the year of 1927.

I am writing let me also acknowledge the
receipt of your letter of the 10th inst. regarding the
salary of Dean of Women at Shantung Christian University.
The Prudential Committee yesterday voted \$500 to Dean
Long Christian University, of which \$250 is the amount
the American Board toward the salary of \$800 a year
toward the salary of the Dean of Women, Mrs. D. L. Baker.
I am sure that the \$500 for the budget has been sent
already for several years, the money being available from
the Treasurer of our North China Mission. The \$500 was
sent last year, in accordance with Dr. Baker's request,
to Mrs. Baker. This is the plan that will be followed
the coming year also unless you request something different.

Very sincerely yours,

Wynn C. Ballfield

(Mrs. Ingrid E. Lee)

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MAY 16 1929
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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS
INCORPORATED 1812

ack 7/19/29

SECRETARIES

JAMES L. BARTON, D.D., EMERITUS
WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

14 BEACON STREET · BOSTON, MASS.

Foreign Department

ASSOCIATE SECRETARY
MISS MABEL E. EMERSON

ACTING SECRETARY
WYNN C. FAIRFIELD, D.D.

ASSISTANT SECRETARY
HERBERT E. B. CASE

MEDICAL SECRETARY
MARK H. WARD, M.D.

July 18, 1929.

SHANTUNG
TRANSFER

Mr. B. A. Garside
China Union University
150 Fifth Avenue, N.Y.C.

Dear Mr. Garside:

On returning to the office Monday, I found your letter of July 11 forwarding the action of the Fukien Trustees on the request of Fukien Christian University for appointment of Professor Beeman as an American Board representative.

As suggested in my conversation with you, it will be quite impossible to do anything about this in the present fiscal year closing on August 31, and we shall be obliged to refer this request to the Committees on Reinforcements and Appropriations, meeting in September and October with the final meeting coming October 22 or 23.

I find that my fall program is already practically fixed through November 15. It might be possible to go down to New York for a Trustees meeting in the first two weeks of October, but I am afraid that it might have to yield precedence to meetings here of the Committees on Reinforcements and Appropriations. I am giving you this simply by way of information with regard to the meeting of the Board of Governors of Shantung Christian University.

Cordially yours,

Wynn C. Fairfield
Wynn C. Fairfield.

WCF:pmb

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1821

14 BEACON STREET BOSTON, MASS.

Foreign Department

ASSOCIATE SECRETARY
WILLIAM F. STANLEY, D.D.
ACTING SECRETARY
WALTER C. LAMBERT, D.D.
ASSISTANT SECRETARY
ROBERT E. CASE

SECRETARIES
JAMES L. BARTON, D.D. (EMERITUS)
WILLIAM F. STANLEY, D.D.
WALTER C. LAMBERT, D.D.
ROBERT E. CASE
MEDICAL SECRETARY
MARK W. WOOD, M.D.

July 10, 1929

Mr. H. A. Gardner
China Mission University
150 North Avenue, N. Y. C.
Dear Mr. Gardner:

I have the honor to acknowledge the receipt of your letter of the 7th inst. regarding the position of the American Board of Commissioners for Foreign Missions in connection with the proposed merger of the American Board of Commissioners for Foreign Missions and the American Board of Christian Workers. The Board of Commissioners for Foreign Missions is a non-profit corporation organized under the laws of the State of Massachusetts. It is a member of the National Council of American-Soviet Friendship and is also a member of the National Council of American-Soviet Friendship. The Board of Commissioners for Foreign Missions is a member of the National Council of American-Soviet Friendship and is also a member of the National Council of American-Soviet Friendship.

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SHANTUNG

TRANSFER

Shantung Christian University

December 2, 1929

Dr. Wynn C. Fairfield,
14 Beacon Street,
Boston, Mass.

My dear Dr. Fairfield:

I note that at the present time the American Board has only one representative on the Board of Governors of Shantung Christian University. With the contribution the American Board is now making to the University, you are clearly entitled to two representatives.

As you know, the By-laws of the University, Article IV, Section 1, provide that cooperating missionary societies contributing from one to three units of support are entitled to two members. The unit of support is defined as "the provision of an approved member of the University staff with residence or rent, along with either an annual payment of Mex.\$2,000, or a capital grant of Mex.\$35,000 for current expenses; an annual grant of Mex.\$4,000 or a capital grant of Mex.\$70,000 for plant or endowment shall be considered the equivalent of the support of a member of the staff." I believe that at the present time the American Board is contributing the support of Rev. and Mrs. L. V. Cady, Dr. and Mrs. Chas. A. Stanley, and Miss Luella Miner; and are further making a contribution of G\$500,000 to the University budget. Although the cash appropriation is less than the amount required for two units of support, the contribution of Miss Miner's support makes up the difference.

We sincerely hope, therefore, that the American Board will in the near future appoint a second representative on the Cheeloo Board of Governors. Such a representative should be appointed, I believe, in the class of 1933.

BAG-H

Very sincerely yours,

B. A. Casside

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**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

INCORPORATED 1812

SECRETARIES

JAMES L. BARTON, D.D., EMERITUS
WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

MEDICAL SECRETARY

MARK H. WARD, M.D.

14 BEACON STREET · BOSTON, MASS.

Foreign Department

December 7, 1929.

ASSOCIATE SECRETARY
MISS MABEL E. EMERSON

ACTING SECRETARY
WYNN C. FAIRFIELD, D.D.

ASSISTANT SECRETARY
HERBERT E. B. CASE

**SHANTUNG
TRANSFER**

Mr. B. A. Garside
China Union Universities
150 Fifth Avenue
New York City

Dear Mr. Garside:

Continuing our conversation on November 29 and your letter of December 2, 1929, there are one or two points which I wish to take up with you.

If you were remember of the circumstances under which Dr. Luella Miner went to China you will recall that at the time of her transfer it was definitely stipulated that while the Prudential Committee was glad to have her services used there during the time of her service in China it could not recognize it as a continuing commitment of the staff on the part of the American Board. This means that on Dr. Miner's retirement in 1931, it is a very great question whether it will be possible for this Board to appoint a successor to her and unless conditions change, I am afraid that a successor will not be appointed, since it is much easier to fail to replace members of the staff for whom there are no definite commitments. If that should happen, the American Board would once again be entitled to only one representative on the Board of Governors. After I left you the other day, I wondered whether representation was based upon the quota which the given Board happened to have in the institution and therefore fluctuates or whether it is based on the quota to the maintenance of which a given Board has committed itself. In the latter case, we cannot regard it as entitled to having two members.

I have talked the matter over with our Foreign Department and find them in general agreement with the idea of appointing a second Governor if there is no difficulty in the facts of the preceding paragraph. I explained that the suggestion had come from you in the first place as a possible way of increasing the number of lay governors. It became pretty clear in the discussion that the addition of such a Governor to the Board would have value for Cheeloo largely to the extent to which he might be moved either to give of his own

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DEC 7 1929

Garside --2

resources or to seek new funds among his acquaintance. The possibility was considered that a man so appointed might be interested only to the extent of feeling that more ought to be done from the regular budget of the American Board and lacking the opportunities which members of the Prudential Committee have for balancing up all the needs of all the fields, might perhaps become somewhat resentful because of the failure of his efforts to secure larger appropriations.

Granted that the question in the first paragraph makes no difference, have you any Congregational laymen in the New York area to suggest? We shall be glad to receive suggestions while we are considering possibilities at this end.

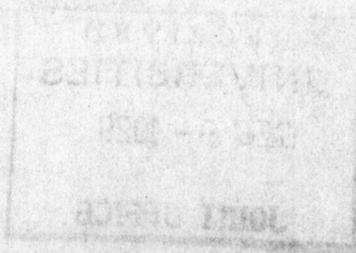
With best regards,

Very sincerely yours,

Wynn C. Fairfield

Wynn C. Fairfield.

WCF:pmb



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1929

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resources or to seek new ones among his acquaintance. The pos-
sibility was considered that a man so appointed might be interested
only to the extent of seeing that more ought to be done from the
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Granted that the question in the first paragraph makes no difference,
have you any Congressional laymen in the New York area to suggest?
We shall be glad to receive suggestions while we are considering pos-
sibilities at this end.

With best regards,

Very sincerely yours,
Wynn C. Fairfield
Wynn C. Fairfield.

WCF:dmp

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**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

INCORPORATED 1812

14 BEACON STREET · BOSTON, MASS.

SECRETARIES

JAMES L. BARTON, D.D., EMERITUS
WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

MEDICAL SECRETARY
MARK H. WARD, M.D.

Foreign Department

December 30, 1929.

ASSOCIATE SECRETARY
MISS MABEL E. EMERSON
ACTING SECRETARY
WYNN C. FAIRFIELD, D.D.
ASSISTANT SECRETARY
HERBERT E. B. CASE

SHANTUNG TRANSFER

Mr. B. A. Garside
China Union Universities
150 Fifth Avenue, N. Y. C.

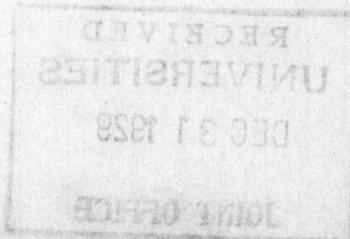
Dear Garside:

I have received the minutes of the meeting of the Promotional Committee of Shantung Christian University; also of the December 6 meeting of the British section. The recent news from Cheeloo is certainly disturbing, but I hope that they will be able to weather it.

I see no chance of my being able to attend a meeting in England this coming summer. I believe, however, that Dr. James L. Barton, Secretary Emeritus of the American Board, is to be in England in connection with the meetings of the International Congregational Council at Bournemouth, which comes, I believe, at the end of June. Dr. Barton is at present at 151 Fifth Avenue for the next two weeks and I have written him and asked him to call you up and let you know whether it would be possible for him to act as my proxy.

Cordially yours,

Wynn C. Fairfield
Wynn C. Fairfield.



WCF:pmb

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1912

14 BEACON STREET BOSTON, MASS.

ASSOCIATE SECRETARY
MISS HABEL E. EMERSON
ACTING SECRETARY
WYNN C. FAIRFIELD, D.D.
ASSISTANT SECRETARY
HERBERT E. ORSE

Foreign Department

December 30, 1929.

SECRETARIES
JAMES L. BARTON, D. D., EMERITUS
WILLIAM E. STORRS, D.D.
MRS. LUCIUS G. LEE
ERNEST W. RIBBES
MEDICAL SECRETARY
MARK H. WARD, M.D.

SHANTUNG TRANSFER

Mr. B. A. Garzide
China Union Universities
150 Fifth Avenue, N. Y. C.

Dear Garzide:

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Cordially yours,

Wynn C. Fairfield
Wynn C. Fairfield

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DEC 31 1929
JOINT OFFICE

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SHANTUNG

INDEXED

Shantung Christian University

January 2, 1930

TRANSFER

Dr. Wynn C. Fairfield,
14 Beacon Street,
Boston, Mass.

My dear Dr. Fairfield:

I am very sorry that I have so long neglected replying to your letter of December 7.

Your explanation of the status of Miss Miner in relation to your American Board quota at Cheeloo is in accordance with the general understanding I have had, although my information has been rather hazy in the past. I am glad to have this clear statement of the situation.

I believe, however, that according to the By-laws of the University, the American Board would still be entitled to two representatives on the Board of Governors even though you should not appoint anyone to take Dr. Miner's place after 1931. Since you are supporting two other members of the Cheeloo staff, Rev. and Mrs. Cady and Dr. and Mrs. Stanley, and are making a small cash contribution to the University budget, your total annual contribution would still be in excess of one unit even after Dr. Miner's withdrawal. The Cheeloo By-laws provide that a cooperating missionary society contributing from one to three units is entitled to two representatives on the Board of Governors.

Regardless of this technical question of the representation of the American Board on the Cheeloo Board of Governors, I sincerely hope that there will be no reduction on the American Board's representation on the Cheeloo faculty after 1931. You speak of "Dr. Miner's retirement in 1931" but I am not sure whether this implies that either she or the American Board have taken definite steps looking toward her retirement next year, or whether it means merely that her retirement will take place in 1931 unless special action is taken providing for further continuation of her service. Ever since I first knew Dr. Miner I have been impressed by the fact that she is one of the youngest and most active members of our Cheeloo staff in spite of her splendid record of nearly forty years of service on the mission field. I certainly hope that she will be willing and able to continue her work at the University for a number of years to come. Should she withdraw I hope the American Board will be willing to appoint someone to take her place on the University staff.

I am not well enough acquainted here in New York to be able

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to suggest a suitable appointee to fill your second place on the Cheeloo Board of Governors. We had a meeting of our special Promotional Committee a few weeks ago and discussed a number of nominations for coopted membership on the Board of Governors, but I believe that none of those proposed at that meeting are Congregationalists. I will be glad to raise this question with the Committee when it next meets. However, the date of the next meeting of this Committee is quite uncertain, and I am not sure that they can make any very helpful suggestion. We hope, therefore, that your Board is continuing its search for a suitable additional representative on the Cheeloo Board.

Let me acknowledge also your letter of December 30. On December 31 I had a telephone conversation with Dr. Barton who stated that he would probably be in England during the latter part of June. The date for the next annual meeting of the Cheeloo Governors is still quite uncertain. Just now there seems to be a hope that Dr. Paul Monroe and Mr. Henry Cochran may both be in London at the same time during the latter part of April. If their plans can be worked out to bring it about, it is probable that the annual meeting will be held in London during April. There also seems to be a prospect that during the month of July several of our American Governors will be in London so the meeting may be held at that time. I will send you a further report when plans are a little more definite.

With all good wishes for this New Year, I am

Very cordially yours,

B. A. Casside

BAG-H

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1812

SECRETARIES

JAMES L. BARTON, D.D., EMERITUS
WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

MEDICAL SECRETARY

MARK H. WARD, M.D.

14 BEACON STREET · BOSTON, MASS.

Foreign Department

January 13, 1930.

ASSOCIATE SECRETARY
MISS MABEL E. EMERSON

ACTING SECRETARY
WYNN C. FAIRFIELD, D.D.

ASSISTANT SECRETARY
HERBERT E. B. CASE

SHANTUNG TRANSFER

Mr. E. A. Garside
China Union Universities
150 Fifth Avenue, N. Y. C.

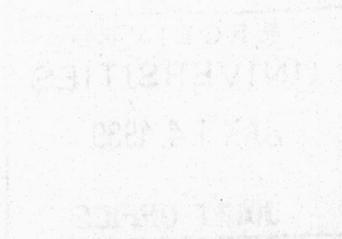
Dear Garside:

Saturday afternoon I saw in the New York Times the report of the closing of the University and hospital at Tsinan. If you have any further cables or information on the subject later than Miss Miner's letters, I shall be very glad to have it within a day or two as our enlarged Prudential Committee meets at Chicago next week and I should like to be able to report to them something of the situation.

Cordially yours

Wynn C. Fairfield
Wynn C. Fairfield.

WCF:pmb



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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS
INCORPORATED 1912

14 BEACON STREET BOSTON, MASS.

ASSOCIATE SECRETARY
MISS HAZEL E. EMERSON
ACTING SECRETARY
WYNN C. FAIRFIELD, D.D.
ASSISTANT SECRETARY
HERBERT E. CASE

Foreign Department

January 13, 1930.

SECRETARIES
JAMES J. BRITTON, D.D., EMERITUS
WILLIAM E. STROUD, D.D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS
MEDICAL SECRETARY
MARR H. WARD, M.D.

SHANTUNG TRANSFER

Mr. E. A. Corvide
China Union Universities
150 Fifth Avenue, N. Y. C.

Dear Corvide:

Saturday afternoon I saw in the New York Times the report of the closing of the University and hospital at Tainan. If you have any further copies or information on the subject later than Miss Miner's letters, I shall be very glad to have it within a day or two as our enlarged Prudential Committee meets at Chicago next week and I should like to be able to report to them something of the situation.

Cordially yours,

Wynn C. Fairfield
Wynn C. Fairfield

WCF:pmf

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**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

INCORPORATED 1812

SECRETARIES

JAMES L. BARTON, D.D., EMERITUS
WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

MEDICAL SECRETARY
MARK H. WARD, M.D.

14 BEACON STREET · BOSTON, MASS.

Foreign Department

February 15, 1930.

ASSOCIATE SECRETARY
MISS MABEL E. EMERSON
ACTING SECRETARY
WYNN C. FAIRFIELD, D.D.
ASSISTANT SECRETARY
HERBERT E. B. CASE

SHANTUNG

TRANSFER

Mr. B. A. Garside
China Union Universities
150 Fifth Avenue,
New York City

Dear Garside:

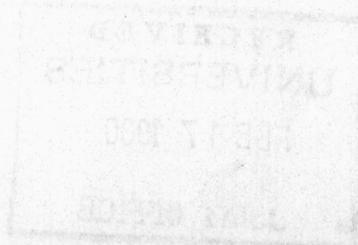
I have just received your letter of February 14 and took up at once with Dr. Barton the question of his possibilities with regard to attendance in London. He is going to London to attend the meeting of the International Congregational Council at Bournemouth, July 1 to 9. As he is now the Moderator, he feels that it is incumbent upon him to be present throughout and especially is that a necessity for the opening meeting on July 1. Since he is to arrive in London several days in advance of the conference, he suggests that his personal preference would be June 26, 27, 28, or 30. Since I do not know just how the matter was put up to the British Section, I do not know whether any change in their suggested dates will be possible. If not, you will simply have to count the American Board out for this particular session.

I would suggest that you might correspond directly with Dr. Barton if further correspondence is necessary, as he has fully agreed to accept this and I have explained to him the action taken by the Board of Governors approving of his appointment as my substitute.

Cordially yours,

Wynn C. Fairfield
Wynn C. Fairfield.

WCF:pmb



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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

(INCORPORATED, 1912)

14 BEACON STREET BOSTON, MASS.

Foreign Department

February 15, 1930.

SECRETARIES

JAMES C. BARTON, D. O. EXECUTIVE

WILLIAM E. STORON, D. O.

MRS. LUCIE S. LEE

CHRIST W. RIBB

MEDICAL SECRETARY

MARK H. WARD, M. D.

ASSOCIATE SECRETARY

MRS. HAZEL E. EMERSON

ACTING SECRETARY

WYNN E. FAIRFIELD, D. O.

ASSISTANT SECRETARY

HERBERT E. CASE

RECEIVED

Mr. B. A. Galside
China Union Universities
150 Fifth Avenue,
New York City

Dear Galside:

I have just received your letter of February 14 and look up at once with Dr. Barton the question of his possibilities with regard to a lecture in London. He is going to London to attend the meeting of the International Congress on the origin of Bournemouth, July 1 to 5. As he is for the Moderator, he feels that it is inadvisable to have him to be present at the meeting. Since he is away for the opening meeting on July 1, he will not arrive in London several days in advance of the conference, he suggests that his personal preference which is June 25, 27, 28, or 30. Since I do not know just how the matter was put up to the British section, I do not know whether any change in their suggested dates will be possible. If not, you will simply have to communicate with the American Board one for this particular session.

I would suggest that you might correspond directly with Dr. Barton if further correspondence is necessary, as he has fully agreed to accept this and I have explained to him the action taken by the Board of Governors approving of his appointment as my assistant.

Wynn E. Fairfield
Wynn E. Fairfield

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SHANTUNG

INDEXED

TRANSFER

Shantung Christian University

March 6, 1950

Dr. Wynn C. Fairfield,
14 Beacon St.,
Boston, Mass.

My dear Dr. Fairfield:

You will remember that at the November 29, 1929, meeting of the North American Section of the Shantung Board of Governors by action NAS-189 the Woman's Missionary Society of the United Church of Canada was invited to become one of the Mission Boards cooperating in Shantung Christian University. One technical detail of procedure has not yet been observed to make this invitation entirely in order. The Shantung By-laws in Article III, Section 2 provide that the addition of a new cooperating Mission Board requires the approval of three-fourths of the bodies already cooperating.

I am sure that the North American Mission Boards already cooperating in Shantung Christian University will cordially ratify this invitation to the Woman's Missionary Society of the United Church of Canada. I would appreciate it, however, if you would bring this matter to the attention of the proper body in the American Board and ask for their ratification.

Very sincerely yours,

B. A. Garside

BAG-H

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**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

INCORPORATED 1812

14 BEACON STREET · BOSTON, MASS.

Foreign Department

March 26, 1930.

SECRETARIES

JAMES L. BARTON, D.D., EMERITUS
WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

MEDICAL SECRETARY

MARK H. WARD, M.D.

ASSOCIATE SECRETARY
MISS MABEL E. EMERSON

ACTING SECRETARY
WYNN C. FAIRFIELD, D.D.

ASSISTANT SECRETARY
HERBERT E. B. CASE

SHANTUNG TRANSFER

INDEXED

Mr. B. A. Garside, Secretary
Board of Governors of S. C. U.
150 Fifth Avenue, New York City

Dear Mr. Garside:

In reply to your letter of March 6, 1930, I have the pleasure to inform you that at its meeting yesterday afternoon the Prudential Committee of the American Board of Commissioners for Foreign Missions voted:

"That the American Board cordially ratify the invitation to the Woman's Missionary Society of the United Church of Canada to become one of the Mission Boards cooperating in Shantung Christian University."

I am sorry that it was not possible to get this matter attended to before the last meeting.

Very sincerely yours,

Wynn C. Fairfield
Wynn C. Fairfield.

WCF:pmb

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS
14 BEACON STREET
BOSTON, MASS.

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET BOSTON, MASS.

Foreign Department

March 28, 1930.

ASSOCIATE SECRETARY
MISS MARCEL E. EMERSON
ACTING SECRETARY
WYNN C. FAIRFIELD, D.D.
ASSISTANT SECRETARY
HERBERT E. CASE

SECRETARIES
JAMES L. HANTON, D.D., EMERITUS
WILLIAM E. STRONG, D.D.
MRS. LUCIUS G. LEE
ERNEST W. RIDGGS
MEDICAL SECRETARY
HARRIET H. WARD, M.D.

SHANTUNG TRANSFER

INDEXED

Mr. B. A. Garside, Secretary
Board of Governors of S. C. U.
180 Fifth Avenue, New York City

Dear Mr. Garside:

In reply to your letter
of March 8, 1930, I have the pleasure to
inform you that at its meeting yesterday
afternoon the Prudential Committee of the
American Board of Commissioners for Foreign
Missions voted:

"That the American Board cordially
ratify the invitation to the Woman's
Missionary Society of the United
Church of Canada to become one of
the Mission Boards cooperating in
Shantung Christian University."

I am sorry that it was not possible to get
this matter handled to before the last meet-
ing.

Very sincerely yours,

Wynn C. Fairfield
Wynn C. Fairfield.

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Shantung Christian University

May 27, 1930

Dr. James L. Barton,
14 Beacon Street,
Boston, Mass.

TRANSFER

My dear Dr. Barton:

Let me acknowledge receipt of your letter of May 26.

It appears that the annual meeting of the Cheeloo Governors in London will be asked to deal with several extremely important questions of University policy. I will attempt to summarize these questions as they now appear to us:-

The question of registration. At the present time there is pending the question of whether it is desirable for the School of Medicine to obtain separate registration with the government, or whether it would be to the best interests of the University for all the colleges to present a united front in asking for this government recognition. The situation is such that the School of Medicine can probably obtain registration without difficulty. For various reasons, chiefly political, the Shantung government is more antagonistic to the College of Arts and to the College of Science and has thus far refused to register these two colleges. It now appears that the annual meeting will have to reach some decision as to which policy - that is, separate registration or united registration, - it wishes to pursue.

Reorganization of the Board of Directors. The Board of Directors has recommended a change in the composition of its membership so as to create a Board composed as follows:- representatives of missions and churches, ten members; alumni, five members; coopted group, ten members. Presumably the primary reason for this large increase in coopted membership is to make it easy for the Directors to secure the two-thirds majority of Chinese required under the new educational regulations. The Governors have expressed disapproval of the proposed composition of the Board of Directors since they fear that if it is constituted in this fashion it will be only a matter of time until the control of the University will pass away from the cooperating missions and churches. The Governors have, therefore, proposed to the field that the number of coopted members be kept at about five or six and that the requisite Chinese majority be obtained by working out some arrangement whereby the cooperating missions and churches would elect a larger number of Chinese. The last word we had from Tsinan indicates that the field may not favor this proposal of the Founders. We expect that the University will have full information

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in the hands of the Governors by the time of the annual meeting.

The ruralized program. The news received from Tsinan during recent months has seemed to indicate that a substantial number of the staff of the Board of Directors and alumni are not actively in favor of refocusing the program of the University with a view to definite service for the towns and rural districts of China. Passive, and sometimes active opposition to the ruralized program has come chiefly from the Colleges of Arts and Science. On the other hand, the recommendations of the Council of Higher Education relative to the future work of the Colleges of Arts and Science at Cheeloo have been based emphatically upon the understanding that these colleges will immediately and whole-heartedly redirect their work with a view to the training of leaders for the towns and rural areas of China. Since the University has for many years accepted, nominally at least, the statement that Cheeloo should serve primarily the towns and the rural districts, the Board of Governors have thus far indicated their entire approval of the ruralized program as recommended by the Council of Higher Education. As a matter of fact, I think that nearly everyone on the Board of Governors has assumed that the University would accept these recommendations of the Council as being right in line with what the University is already undertaking, and would find no serious objection to these recommendations. It is obvious that the Governors will be forced to give a much more careful study to this whole question of the ruralized program than they have yet made. The annual meeting in London is the time when this study ought to be made and when definite decision should be reached.

All the above are questions of fundamental policy. In addition the annual meeting will probably be forced to make a serious study of some acute financial difficulties now facing the University. These financial questions are not primarily questions of policy but it is probable that some serious questions of policy may come up in connection with the efforts of the University to solve these financial difficulties.

You may desire a list of those members of the Section who have appointed you as their proxy, so you will know whom you represent in voting on such questions as we have discussed above. Thus far we have not heard from quite a number of members of the North American Section. Dr. Fairfield and Dr. Finley have already appointed you as their proxy, and I am sure that several of those from whom we have not as yet heard will wish to do the same. I will inform you of the names of others who may thus commission you to represent them at the London meeting.

BAG-H

Very cordially yours,

B. A. Garside

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1812

SECRETARIES

JAMES L. BARTON, D. D., EMERITUS
WILLIAM E. STRONG, D. D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

MEDICAL SECRETARY
MARK H. WARD, M. D.

14 BEACON STREET · BOSTON, MASS.

Foreign Department

October 3, 1930.

ASSOCIATE SECRETARY
MISS MABEL E. EMERSON
ACTING SECRETARY
WYNN C. FAIRFIELD, D. D.
ASSISTANT SECRETARY
HERBERT E. B. CASE

Mr. B. A. Garside
China Union Universities
150 Fifth Avenue
New York City

TRANSFER

Dear Garside:

I am sorry that I cannot be present with you for the meeting of the Fukien Christian University Board of Trustees on November 18th, since as I indicated in my reply I have already previous engagements which prevent my attendance. Of course, it is perfectly all right for you to choose the date on which you can get most people in attendance.

Mr. Franklin Warner has suggested to me three names of Congregational laymen who, he thinks, would be likely to render the same type of service to Shantung Christian University as he, Mr. Evans and Mr. Rounds have rendered to Yenching. They are: his son, Dr. Lucien H. Warner, of White Plains, New York; Mr. Albert Warner, son of Dr. E. G. Warner of the Fukien Christian University Board; and Mr. Frank E. Barrows, a lawyer of Glen Ridge, New Jersey, with his office at 156 Broadway, who is the Secretary of the Laymen's Committee for the Foreign Missions Inquiry.

Have you any suggestion as to which one of this group I should first approach? I suppose Lucien Warner is perhaps potentially the wealthiest man of the group. On the other hand, his family is already pretty much tied up with Yenching. Mr. Albert Warner is on the Editorial staff of the New York Times and is also the son of one of our Trustees in the Fukien group. Barrows was the one whom he first suggested and of whom he speaks very highly, and it occurred to me that it might be better to take the question up with him first in view of the family commitments of the other two men. I should like to get your judgment on the matter before raising the issue here. I have not yet been able to find out what financial provision by the University for Beeman would be the equivalent of the retiring allowance and general health protection which the Board is now furnishing, but will try to do so in the near future. Have you had any reaction from the Board of Managers on the question of adoption of the members of the staff by the different mission Boards? Is it true that Beeman is a member of the Christian Church as distinct from the Disciple Church?

Cordially yours,

Wynn C. Fairfield
Wynn C. Fairfield.

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS
INCORPORATED 1812

14 BEACON STREET BOSTON, MASS.

ASSOCIATE SECRETARY
MISS MARY E. EMBURY
ACTING SECRETARY
MISS MARY E. EMBURY
ASSISTANT SECRETARY
MISS MARY E. EMBURY

SECRETARIES
JAMES L. BARTON, D.D., EMERITUS
WILLIAM E. STROM, D.D.
MRS. LUCIUS G. LEE
FRANK W. RIGGS
MEDICAL SECRETARY
HARRIET WARD, M.D.

Foreign Department

October 3, 1930.

Mr. B. A. Garbide
China Union Universities
150 Fifth Avenue
New York City

Dear Garbide:

I am sorry that I cannot be present with you for the meeting of the Foreign Christian University Board of Trustees on November 18th, since as I indicated in my reply I have already previous engagements which prevent my attendance. Of course, it is perfectly all right for you to choose the date which you can get most people in attendance.

Mr. Franklin Warner has suggested to me three names of Congressional laymen-who, he thinks, would be likely to render the same type of service to Shanghai Christian University as he, Mr. Evans and Mr. Rounds have rendered to Yenching. They are: his son, Dr. Lucien H. Warner, of White Plains, New York; Mr. Albert Warner, son of Dr. E. G. Warner of the Foreign Christian University Board; and Mr. Frank E. Barrows, a lawyer of Glen Ridge, New Jersey, with his office at 158 Broadway, who is the Secretary of the Laymen's Committee for the Foreign Missions Inquiry.

Have you any suggestion as to which one of this group I should first approach? I suppose Lucien Warner is perhaps potentially the wealthiest man of the group. On the other hand, his family is already pretty much tied up with Yenching. Mr. Albert Warner is on the Editorial staff of the New York Times and is also the son of one of our Trustees in the Foreign group. Barrows was the one whom he first suggested and of whom he speaks very highly, and it occurred to me that it might be better to take the question up with him first in view of the family commitments of the other two men. I should like to get your judgment on the matter before raising the issue here. I have not yet been able to find out what financial provision by the University for Beaman would be the equivalent of the retiring allowance and general health protection which the Board is now furnishing, but will try to do so in the near future. Have you had any reaction from the Board of Managers on the question of adoption of the members of the staff by the different mission boards? Is it true the Beaman is a member of the Christian Church as distinct from the Disciple Church?

JOINT OFFICE
OCT 6 - 1930
UNIVERSITY

Cordially yours,

Wynn C. Fairfield.

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SHANTUNG

Shantung Christian University ✓
Fukien Christian University

October 7, 1930

Dr. Wynn C. Fairfield,
14 Beacon Street,
Boston, Mass.

TRANSFER

My dear Dr. Fairfield:

Let me acknowledge receipt of your letter of October 3.

We are extremely sorry that it will not be possible for you to attend our Fukien meeting on November 18. But as I indicated in my note to you, this seems to be the most practicable date for the largest number of our Fukien Trustees. I long ago discovered the sad fact that one can never find a date between January 1 and December 31 when a board or a committee meeting can be called without conflicting with other meetings involving some of the members.

I am sure that any one of the three men you suggest as possible members of our Shantung Board of Governors would make an extremely valuable addition to the Board. I agree with you and Mr. Franklin Warner that Mr. Frank Barrows appears to be the best prospect, because of the fact that he and his immediate family are not already directly interested in some one of the other Christian colleges in China. In case, however, it is found impossible to secure Mr. Barrows, I believe that either Dr. Lucien H. Warner or Mr. Albert Warner would make fine members of our Cheeloo Board without detracting from their own interest or the interest of their families in Yenching and in Fukien.

At the present time we are all very much interested in bringing the various China colleges into a closer relationship, and with a more thoroughly unified program of work on the field and of financial solicitation here at home. This movement can be greatly aided by having men who are members of the governing boards of more than one institution. At the present time quite a number of the Board secretaries belong to the boards of two or three colleges; but practically all of our lay members are interested in only one institution. As a result most of the urge for greater unity of effort has come from the Mission Boards rather than from the laymen.

As yet we have had no word from President C.J. Lin or the Fukien Board of Managers in response to the suggestion that the cooperating Mission Boards adopt the Western members of staff now supported directly by the University. As I believe I have already told you,

0175

Dr. Fairfield-2

10-7-30

Mr. Lin wrote some time ago acknowledging receipt of our correspondence and explaining this
Dr. Fairfield-2

10-7-30

Mr. Lin wrote some time ago acknowledging receipt of our correspondence explaining this proposal, and stating that within a short time he would write to us more fully.

Neither have we had any direct word from Mr. and Mrs. Norvil Beeman concerning this suggestion. I wrote them a number of months ago asking both for their opinion and also for further details as to their personal history and their denominational affiliations, explaining that the fullest possible explanation would be necessary in presenting their name to any of the cooperating Mission Boards. I hope that when Mr. Beeman writes he will give the information we need to answer the question you ask as to whether he is a member of the Christian Church as distinct from the Disciples Church.

As soon as we have more detailed information from Fakien I will correspond with you further.

BAG-H

Very cordially yours,

B. A. Garside

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**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

INCORPORATED 1812

SECRETARIES

JAMES L. BARTON, D. D., EMERITUS
WILLIAM E. STRONG, D. D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

MEDICAL SECRETARY

MARK H. WARD, M. D.

14 BEACON STREET · BOSTON, MASS.

Foreign Department

October 9, 1930.

SHANTUNG

ASSOCIATE SECRETARY
MISS MABEL E. EMERSON

ACTING SECRETARY
WYNN C. FAIRFIELD, D. D.

ASSISTANT SECRETARY
HERBERT E. B. CASE

Mr. B. A. Garside
China Union Universities
150 Fifth Avenue, N. Y. C.

TRANSFER

Dear Garside:

Your letter of October 7th which reached us yesterday leads me to raise with you the question whether it would be a good thing to ask either Mr. Franklin Warner or Mr. Rounds to serve on the Board of Governors of Shantung Christian University instead of finding some one who has no connection with any of our present institutions. My thought had been to increase the number of those interested in a direct way. I see also the point of what you say about having "interlocking directors." If you feel that this would be a better step, I shall be glad to approach either of those two men in the order you suggest before approaching the others. I have an impression, perhaps unjustified, that Dr. E. G. Warner of the Fukien Christian University Board of Trustees would not be quite so active in the ways we think desirable.

I plan to be in New York on November 12th and am planning to spend a part of the 13th in New York on various matters. I presume that everything will be closed on the 11th. If there were any matters of business coming up at the meeting of the Board of Trustees of Fukien Christian University November 18th, to which you felt that I might have a contribution to make, I should be glad to try to drop into your office and talk them over with you.

Cordially yours,

Wynn C. Fairfield
Wynn C. Fairfield.

WCF:b

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OCT 11 1930
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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET BOSTON, MASS.

ASSOCIATE SECRETARY
MISS HARRIET E. EMERSON
ACTING SECRETARY
WILLIAM E. STROUD, D.D.
ASSISTANT SECRETARY
EMERSON W. RIGGS

Foreign Department

October 9, 1930.

SHANGHAI

SECRETARIES
JAMES I. HAYTON, D.D., EMERITUS
WILLIAM E. STROUD, D.D.
MRS. FLORENCE C. LEE
EMERSON W. RIGGS
MEDICAL SECRETARY
MARK W. WARD, M.D.

Mr. B. A. Garside
China Union Universities
150 Fifth Avenue, N. Y. C.

Dear Garside:

Your letter of October 7th which reached us yesterday leads me to raise with you the question whether it would be a good thing to ask either Mr. Franklin Warner or Mr. Ronald to serve on the Board of Governors of Shanghai Christian University instead of finding some one who has no connection with any of our present institutions. We thought had been to increase the number of those interested in a direct way. I see also the point of what you say about having "interlocking directors." If you feel that this would be a better step, I shall be glad to approach either of those two men in the order you suggest before approaching the others. I have an impression, perhaps unjustified, that Dr. E. G. Warner of the Fuzhou Christian University Board of Trustees would not be quite so active in the ways we think desirable.

I plan to be in New York on November 15th and am planning to spend a part of the 13th in New York on various matters. I presume that everything will be closed on the 11th. If there were any matters of business coming up at the meeting of the Board of Trustees of Fuzhou Christian University November 13th, to which you felt that I might have a contribution to make, I should be glad to try to drop into your office and talk them over with you.

Cordially yours,

W. E. Stroude

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SHANTUNG

TRANSFER

October 10, 1930

Dr. Wynn C. Fairfield,
14 Beacon Street,
Boston, Mass.

My dear Dr. Fairfield:

At the meeting of the Cheeloo Board of Governors held in London on June 30 Dr. Weir and I were instructed "to consult with the various cooperating Boards and agencies as to the amounts of their appropriations to Cheeloo, and to advise the field of any corrections, which shall then be so incorporated into the budget by the field as to maintain the balance between income and expenditure". I have delayed addressing inquiries to the various Boards in the hope that I could compile from information available here in New York a fairly accurate and complete statement of what the University expected each of the cooperating Boards to contribute when it drew up the budget for the fiscal year beginning July 1, 1930. I have found, however, that the information we have available is so meagre that it is impossible for us to prepare a satisfactory statement. The best we can do then is to request each of the cooperating Mission Boards to supply us with the following information as to the appropriations they are making to the budget of the University for this current fiscal year:-

- (a) Staff. Names of staff members, amount of salary and allowances, and way in which salary is paid (that is, in gold, in Mex. at prevailing rate of exchange, or in Mex. at flat 2 to 1).
- (b) Cash in lieu of vacancies. Number of vacancies for which Mission Board is providing cash grants, amount of such grants, and method by which payment is made.
- (c) Cash appropriation toward general University budget. Amount of such appropriation and manner in which payment is made.
- (d) Any special items of appropriation, with necessary details and explanations.
- (e) Fiscal year. Date of beginning and end of Mission Board's fiscal year for which the above appropriations are made.

I would greatly appreciate it if you would ask the proper officers of the American Board to prepare this information for us. Since the fiscal year at Cheeloo is already well under way it is desirable that we secure this information with a minimum of delay, for it will be increasingly difficult for the University to make any modifications which may be found necessary as information is secured from the various contributing bodies.

BAG-H

Cordially yours,

B. A. Garfield

0179

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**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**
INCORPORATED 1812

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MEDICAL SECRETARY
MARK H. WARD, M.D.

14 BEACON STREET · BOSTON, MASS.

Foreign Department

October 11, 1930.

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MISS MABEL E. EMERSON
ACTING SECRETARY
WYNN C. FAIRFIELD, D.D.
ASSISTANT SECRETARY
HERBERT E. B. CASE

SHANTUNG

Mr. B. A. Garside
China Union Universities
150 Fifth Avenue
New York City

INDEXED

*See also Mr. Fairfield's letter of
November 3, 1930*

Dear Mr. Garside:

TRANSFER

In response to your inquiry of October 10th, I am sending the following figures, which so far as I know show the contribution which the American Board is making to Shantung Christian University. There are other funds which are being used for scholarships for theological students. These do not pass through the University Treasurer.

(a) <u>Staff.</u>	Dr. Charles A. Stanley	\$3524.94	<i>G or NA?</i>
	Rev. Lyman V. Cady	3938.33	
	(Dr. Luella Miner	1247.00)	

These salaries are paid at the current rate of exchange less 22¢ Mexican to cover the Board reserve for exchange. Miss Miner's connection with the University is a matter of her personal choice of field of service and it is understood not to commit the American Board to replace her after her retirement in 1931. At present she is on a leave of absence from the University staff for special work in Fenchow.

(c) Cash appropriation toward general University budget.

\$500 Gold paid in the fall of each year to the Board of Managers on the field through the Treasurer of our North China Mission.

(d) Towards salary of the Dean of Women

\$300 Gold paid in the fall of each year to the office of the Women's Department in New York.

All above appropriations are made for the Board's fiscal year from September 1 st to August 31st.

Cordially yours,

Wynn C. Fairfield
Wynn C. Fairfield.

WCF:pmb

0180

SHANTUNG
TRANSFER

Shantung Christian University

October 15, 1930

Dr. Wynn C. Fairfield,
14 Beacon Street,
Boston, Mass.

My dear Dr. Fairfield:

Let me acknowledge receipt of your letters of October 9 and October 11.

As regards the personnel of our Shantung Board of Governors, I believe it would be somewhat better if we could secure the interest of some well qualified laymen not already connected with one of our other China colleges, provided men of the right type can be found and their interest gained. I am sure that either Mr. Franklin Warner or Mr. Rounds could render valuable service to the Cheeloo Board and no doubt would be genuinely interested in the work in Shantung. Both of them are, however, giving a great deal of time and interest to Yenching, and it would be asking a great deal of them to assume additional responsibilities for another institution. I doubt whether they could render any substantial service to Cheeloo without decreasing to some extent the work they are doing for Yenching. Much the same thing might be said of other laymen now serving on our various college boards.

I am glad to know that you will be in New York on November 12 or 13. We will let you know a little later what activities are going on during those two days. There is a possibility that a meeting of our Yenching Trustees and the Committee of Yenching College for Women will be held about this time.

I am grateful to you for sending to us the information contained in your letter of October 11 relative to the American Board's contribution to Cheeloo during 1930-31.

There is one point on which I am not entirely clear:- Are the amounts of the Board's expenditures for its personnel at Cheeloo in gold dollars or Mexican dollars? Do you include such items as pro rata share of travel and retirement reserves?

With best wishes, I am

Very sincerely yours,

B. A. Caside

BAG-H

0181

**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

INCORPORATED 1812

SECRETARIES

JAMES L. BARTON, D. D., EMERITUS
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MEDICAL SECRETARY
MARK H. WARD, M. D.

14 BEACON STREET · BOSTON, MASS.

Foreign Department
November 3, 1930.

ASSOCIATE SECRETARIES

MISS MABEL E. EMERSON
WYNN C. FAIRFIELD, D. D.
ASSISTANT SECRETARY
HERBERT E. B. CASE

SHANTUNG

Mr. B. A. Garside
China Union Universities
150 Fifth Avenue
New York City

TRANSFER

Dear Garside:

I am sorry that I have not replied earlier to your letter of October 15th with its inquiry at the end as to the basis on which we reported our figures. It came just before I started for the Annual Meeting of our Board and I am only now getting caught up since my return.

The amount reported to you for the personnel at Cheeloo was in Gold dollars. At the present time, our foreign staff are getting the average rate of exchange less 22¢ Mexican reserved by the Board on a General Exchange Account. Our other appropriations are from the income of the Higher Education Endowment Fund and are paid over to the University in Gold at the current rate of Exchange. The figures given include the pro rata share of travel, but not the retirement reserve. Our Treasurer tells me that in the case of both Dr. Stanley and Mr. Cady, the annual payment toward retirement reserve should be counted as \$92 Gold. It happens that in the case of Miss Miner, the plan was put into operation too late for her to come into it due to her advanced age.

omit (Do not hunt for any work for me to do on November 12 and 13th. I shall be busy all day on the 12th, and from present indications the 13th will have troubles of its own. I shall try to secure the new Trustee in time to attend the meeting the end of this month. I am sorry that I have been so limited in my open dates, but a long standing engagement for Maine has made it impossible to come earlier.)

Cordially yours,

Wynn C. Fairfield
Wynn C. Fairfield.

F:b

0182

Ames Rd

SHANTUNG

October 15, 1934

Dr. Wynn C. Fairfield
14 Beacon Street
Boston, Massachusetts

My dear Dr. Fairfield:

I have your letter of October 11th with reference to the meeting of the Committee on the Cheeloo Rural Program.

Arrangements have been made for holding the Committee meeting in room 606, this building at 10:00 A.M., October 22nd. The availability of the various members of the Committee is as follows:- Reisner, coming; Cartwright, coming; Miss Kittredge, out of the city today, but her secretary has made note on her calendar; Dr. Vaughan, same as Miss Kittredge. I am writing to Dr. Butterfield, the remaining member of the Committee and urging him to come if he can arrange to do so. I enclose herewith a copy of the notice going to all members of the Committee.

Will you please send me, chop chop, your requirements as to the informational material you wish us to dig out and have available for the Committee to use at this meeting? Having neglected Cheeloo for quite a while, I will neglect some other departments of the work for a bit and will try to get such material for you as I can.

We are very much pleased that the Prudential Committee is working in the direction of having you go to China and Japan this year. There is an abundance of problems for you to solve in both places. For example, this morning's mail brings from Cheeloo a letter from Mr. Davies, accompanied by the minutes of a meeting of the Board of Directors held on August 15th which tendered the presidency to Theodore Linn. Up to the date Mr. Davies wrote, Mr. Linn had not declined the invitation, but at the same time had not had the courage to accept it. Apparently the presidency was tendered to Linn only after the committee appointed to make a nomination had failed in securing the consent of anyone else. Personally I fear that two factors entered into the situation. In the first place, I doubt whether the committee canvassed the field very thoroughly or made any vigorous effort to get some of the qualified men who might have been available. In the second place, I am quite sure that a number of men who might otherwise be willing to take the leadership at Cheeloo, would never consent to come to the campus unless a thoroughgoing re-organization is made and they can be assured of an opportunity to exercise a real leadership that will be productive of constructive results. I will be mailing out to the North American Section this week copies of the minutes of this meeting of the Directors, together with Mr. Davies covering letter.

We look forward to seeing you next Monday.

BAG:MP

Very cordially yours,

B. A. Casside

0184

SHANTUNG

THE SHANTUNG MISSION
PRESBYTERIAN CHURCH IN THE U.S.A.

Yih sien, Sung, China
October 27, 1934

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Garside:

Your letter of July 23rd came to hand while I was on my vacation and its contents have been considered and have led me to make inquiries of many persons from Peiping, Shanghai and Cheeloo.

Before I speak of my reactions let me say a word about Cheeloo just now. I have been prompted to wait until the results of the Administrative Council's committee on the presidency have been announced before writing you for of course a great deal depends upon whether Mr. Lin yields to their pressure to accept the office. I do not know whether you have any one in the University who keeps you informed of the inside workings and the various currents there, but if you have not you ought to have. I presume I do not need to suggest such a thing to such an old diplomat.

The situation since the regular meeting of the Board of Directors has been enough to make the gods weep. The issue was clear cut enough at that meeting, one group of men led by C. V. Lee (Salt Gabelle official) being determined to place Lin in the presidency and the rest of us feeling that, while Lin had done a good piece of work as dean, he was unsuited to the higher office. Well, the rest of us prevailed in our formal action. Then began the politics, with telegrams from heads of departments in the government, Governor Han, and others to induce H. H. Kung to throw his weight for Lin. It did not work with Kung, but it scared the administration so that a special meeting of the Directors was called to rubber stamp the orders from the Provincial Government. I was not present at that meeting but my substitute voted to hand the presidency to Lin upon a gold platter. He refused. They appointed a committee to press him. A meeting of the Administrative Council held while I was attending China Council received their report of Lin's refusal and appointed a committee, the same which in the first case nominated Lin for the office, to go to Shanghai where the reluctant candidate was supposed to be in hiding and to bring him back in triumph. The results are yet in the air.

We had suggested the name of Jimmy Yen at the June meeting and a committee had gone to Tingsien to wait on him and try to persuade him to take the position of president. You will see why without any comment from me. In fact I believe the suggestion came from you originally and I remembered it at the crucial point when they asked "Who else is there but Lin?" and proposed Yen.

The group which now controls do not want any outstanding Rural enthusiast to head up the institution. In fact I doubt whether they want anything of a real show along rural lines. You will readily see how ominous

OCT 27

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the fact of the interference of the government is. It looked as though the University was to be a football between the Central and Provincial governments, who are none too friendly to each other. Even now it is problematical whether any Chinese will want to get into what may develop into a political mess. Lin they can control from the Department of Education in Tsinan, another bigger man like Yen, who is a national figure, they could not dictate to. It makes one fairly sick. I understand Yen made some proposals which showed that he was not indifferent. The Central Government asked him for fifty rural workers this year so he told me in the spring. He said he could not furnish them, but if the Government had told him three years ago and had given him some assistance he could have trained them. What finer place to train such rural rehabilitation experts than in Cheeloo. Why can not our Board of Directors see this challenge? I believe Jimmy Yen would consider it if we could unite, but as long as the inner group of politicians have control I doubt whether we can get any united action unless it be along their lines. Enough for backstairs information. As you have written to me confidentially, so I am to you and do not expect to be quoted.

Now as to Adolph. You ask for "Frank comments", and I shall try to give them. Bill Adolph is a fine chap and those who know him seem to like him immensely and respect his education and his ability. He is a good teacher and head of a department, has ideas and the courage of his convictions. Indeed it may be due to this very fact that Adolph might not be at all acceptable to Cheeloo. You remember that he left Cheeloo largely because he did not believe the University had any future. Of course I know that was before the rural program was suggested. I doubt whether Adolph has any particular interest in that program or believes in the University. He frankly said that he thought it should be reduced to the position of a Junior College. I am stating here what are impressions and not conversations with me. In view of the fact that Bill left the University and went to Yenching, I do not think that you would have a very hearty invitation to him to return. He would, on the other hand, be acceptable to the medics because he believed the Arts and Science should be largely a pre-medical school, but such an attitude would not make those interested in the Arts and Science Colleges trust him thoroughly.

Adolph is not a man who is very wide in his friendships. I am of the impression that he is very good friends with some of his colleagues but that he cares very little for others who may be outside the circle of his academic or educational interests. For instance if you want a man who will have the enthusiastic backing of the missionary body outside Cheeloo then do not chose Adolph. But why do they count? I almost can see you thinking. That is just what Adolph would say. He never put himself out to identify himself with the Mission, rarely attended any meeting, apparently was determined to keep aloof from such things and so gave them impression (which he may never have wished to convey) that he thought the rest of the missionary body an inferior type of folk.

If you wish to have a vice president who will be a connecting link between the University and the Mission, then Dr. Adolph would not fill the bill. Of course the cleavage has perhaps gone too far already and there is little hope to secure such an one.

Another difficulty which suggests itself is that Adolph was a colleague with a group of men, slowly diminishing it is true, and would find some trouble in gaining hearty cooperation from that group. Of course you suggest house cleaning, and such might solve some difficulties.

0186

OCT 27
1934

I believe the greatest hindrance in the way would be to interest Adolph in the proposition. He is going home on a twelve months' furlough next year (C.C. have asked for it) to prepare for a greater work in his department in Yenching. Without a very great enthusiasm for the University he left and very strong convictions about the worthwhileness of the program they are supposed to carry out I do not think you would be able to persuade Bill Adolph that his future lay in Tsinan.

I trust that we can bring the Board of Directors to see that the future of the University lies in the wholehearted carrying out of the rural program, and in securing a man fitted to do this. Dr. Hume has been suggested as the one to take hold and pull things together. He has impressed all as a man who not only knows how to get at the facts but has constructive ideas of his own. He would be able to understand and appreciate the needs of the medical side and so would probably be very welcome. He has an interest in the rural side at least of the medical work, I know, from a talk he gave to China Council. He is entirely in sympathy, I take it, with Dr. Maxwell of the China Medical Association, who believes that rural medical service is the thing the missionary societies ought to specialize on as their greatest contribution. I am somewhat of the opinion, though I have not had any time to think it over carefully, that Dr. Hume with his fine attitude toward the Chinese, his suavity, his experience in administrative work, his diversified and rich background would perhaps be the finest man we could find. What do you think? He isn't a youngster, but he has some things a younger man could not have.

With very warm regards, and best wishes for success in your position looking after these wayward and wandering flocks, I remain

Very truly yours,

PAUL R. ABBOTT

0187

**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

INCORPORATED 1812

14 BEACON STREET BOSTON, MASS.

SECRETARIESALDEN H. CLARK, D.D.
MISS MABEL E. EMERSON
WYNN C. FAIRFIELD, D.D.**MEDICAL SECRETARY**MARK H. WARD, M. D.
ASSISTANT SECRETARY
HERBERT E. B. CASE**SHANTUNG** Foreign Department

August 26, 1935

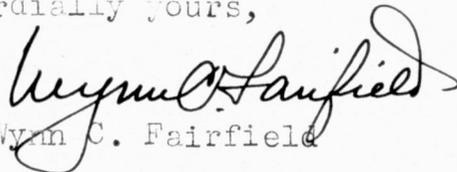
*Acc 8/27/35*Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Garside:

I just to-day received your letter of August 24 with the enclosed draft of your proposed statement concerning Cheeloo University. In the process of working it through, I find myself somewhat handicapped by not having the minutes of the meeting of the Board of Directors held on April 23-24, 1935. It is possible that these minutes were sent in Miss Wilson's care, but I do not find them among the folders of material to be read which she turned over to me. The last figures which I had in China were those presented at the beginning of that meeting and are quite different from the summary of expected income which you have on pages 3-4 of your statement. I am wondering whether the budget as finally submitted was as different from the proposed budget as this seems to be.

If you have an extra copy of the minutes of that meeting of the Board of Directors and can send it to me, I shall appreciate it. Or if you can borrow and send me a copy, it will do just as well for the time being. I am anxious to cooperate in every way possible in having this statement to picture the situation as exactly as possible. You understand, of course, that I am thinking of the budget submitted for the approval of the Board of Governors as accompanying the minutes of that meeting of the Board of Directors.

Cordially yours,


Wynn C. Fairfield

WCF:b

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED IN MASSACHUSETTS

125 BEACON STREET, BOSTON, MASS.

OFFICE OF THE SECRETARY

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SHANTUNG

Cheeloo

August 27, 1935

Dr. Wynn C. Fairfield
14 Beacon Street
Boston, Massachusetts

Dear Dr. Fairfield:

In accordance with the request in your letter of yesterday we are enclosing herewith a copy of the minutes of the Cheeloo Directors held on April 23rd - 26th.

In trying to assemble the figures on pages 2-4 of my statement concerning the Cheeloo policies, I found it very difficult to interpret the estimates in these budget figures appended to the April 23-26 meeting of the Directors. You will remember that at a meeting of the Directors held in February, tentative budget estimates were adopted. But at the April meeting, all the estimates of receipts were juggled about in a very mystifying fashion. For example, practically all figures for the salaries of missionary personnel were changed until some of them were unrecognizable. I believe that previously the field has used local currency \$6,000 as the equivalent of a married man's salary and local currency \$3,000 as the equivalent of a single worker's salary. But in the estimates attached to the minutes of the April meeting of the Directors, some entirely different method must have been introduced.

I have also been unable to get an accurate estimate of the rate at which contributions in which American and British currency are converted into local currency, although I assume they took approximately 2.50 ~~to~~ *1*.

I hope you will be able to verify or correct most of the figures I have used in attempting to estimate income for next year. You certainly *can* gave us the correct figures for the American Board, and no doubt can enlighten me ~~on~~ *to* the basis on which the Directors have made latest computations.

This copy of the minutes we are sending you is the last extra copy we have in addition to our regular file copy. Keep it as long as you need it. But if later on (preferably before the meeting on September 26) you would no longer need it, we would be grateful to have it returned to us.

Very cordially yours,

B. A. Casside

BAG:BB

0190

SHANTUNG

AMERICAN BOARD OF COMMISSIONERS

FOR FOREIGN MISSIONS

14 Beacon Street

Boston, Mass.

August 29, 1935

ack-9/10/35

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Garside:

I am glad to be able to report that the American Board has taken the action which I suggested and has restored the appropriation to Yenching to the extent of \$150. I cannot find any evidence that Miss Wilson reported to you the vote of the appropriation from the income of the Higher Educational Work Endowment Fund which was taken last May. I think that it will simplify matters for you if I attempt to include a statement both of the grants actually made from the income of that fund and of the probable grants from the regular income of the Board. You understand that the grants from the income of the Fund cover the year July 1, 1935 to June 30, 1936 while those from the general fund of the Board cover the fiscal year September 1, 1935 to August 31, 1936, but I believe that Mr. Belcher is in the habit of paying both in quarterly installments, beginning in September or October. It should also be made clear that the grants from the regular budget of the Board are subject to confirmation in November after the 1935-36 budget has been finally adopted.

The grants are as follows:

	Higher Educational Work Endowment Fund Income Grants	Regular Budget	Totals
Fukien Christian University - Budget	\$3500		\$3500
Cheeloo Theological School	800		800
Yenching University - Budget	900		900
Salary (T.T.Lew)	1482		1482
Yenching Woman's College- Budget	583.33	\$750.00	1333.33
Salary		636	636
Equipment & graduate study for faculty	500		500
Nanking University-Toward salary, C. H. Riggs		500	500

Thank you for the minutes of the April meeting of the Cheeloo Board of Directors. I will do my best to check up those figures and get them to you by Saturday. I hope that we shall have a strong delegation from England for the meeting of the Board of Governors on September 26. Whom do you expect?

0191

August 29, 1935

You will be interested to know that the Board has voted:

"That leave of absence without salary for Dr. Philippe de Vargas of the North China Mission be extended for one year from the summer of 1935, with the hope that by August 1, 1936, arrangements can be made for the resumption by the American Board of the entire salary for Dr. and Mrs. de Vargas."

The hope expressed in the latter portion of the vote covers the same general position that I have outlined in my previous letters, namely that it is expected that some other adjustment will be made to the extent of \$636 and that the Board will thereupon restore Dr. de Vargas to its budget and find a way to care for the additional expense involved in Mrs. de Vargas' appointment.

Cordially yours,

/s/ WYNN C. FAIRFIELD

WCF:b

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SHANTUNG

359 Cabot Street
Newtonville, Mass.
September 2, 1935

act 9/10/35

Dear Garside:

I am returning your draft with some comments. I have checked the proposed budget with the tentative one presented in April at the beginning of the meeting of the Board of Directors, and find that you are apparently correct in the inference that they have changed the basis from \$6000 l.c. to \$3000 l.c. for a married missionary salary.

I find also that they have scaled down the expenditures in the general administration and the colleges of arts and sciences. The most important item in G.A. omitted altogether is \$1344 l.c. for athletics. They have been more conservative on grants from the mission boards, possibly on account of the anticipated lower rate of exchange. The biggest change in the budget is that they have made charges of \$7000 l.c. and \$3500 l.c. against the arts and sciences, and the medical colleges, respectively, an entirely new item in the case of arts and sciences, and \$2000 additional in the case of medicine. ^{and credited it to General Administration} Income from fees they have kept approximately the same in arts and sciences and medicine. In arts and sciences, they made an additional cut of \$8000 in salaries, making a total cut of \$16000, from \$41,000 to \$25,000. There is no indication how they expect to find this, and it is the most dubious factor in the whole budget, for if the quality of the teaching staff is reduced badly, it will register in the loss of students and decreased fees. They also made a cut of approximately 25% in departmental expenses over the April estimates. The college of medicine has an increase of \$20,000 l.c. for the year 1935-36, but in addition is drawing \$1500 more from reserve than they had planned on. No provision is made in the budget for reducing the accumulated deficit, and if I remember the minutes properly, they have already drawn on the 1935-36 income to make the year 1934-35 come out without bank borrowings. This deficit is covered by loans from buildings funds.

notes on your draft

As I have indicated in my ~~letter~~, I think a summary of the situation as of June 30 should also be inserted. Any picture of the situation without the politics included is incomplete, but perhaps you think it best not to put that down in writing, as it may go to the field.

I think it only fair to say that with the reductions in the budget of the colleges of arts and sciences, I see no way in which they can lay greater emphasis on the rural program. Accepting these heavy salary cuts by the staff is virtually the equivalent of their buying their positions even at a lower salary. Leaving out the salaries of missionaries, which no president can do much with, \$33,000 out of \$50,440 income of the colleges comes from student fees, and the students do not want the rural emphasis. To require President Liu with \$17,000 in addition to missionary salaries to set up a rural emphasis program that will appeal enough to the students so that they will pay \$33,000 in tuitions is unrealistic. Either the governors must give up the rural emphasis except in a mildly diluted form and continue to support an attenuated general arts and science program such as the proposed budget represents, or they must find the money to underwrite enough of the \$33,000 likely to be lost from tuition fees to give President Liu enough to work with.

Increased Chinese support will come only for the type of curriculum the Chinese want. I refer you to pages 3-5 of the enclosed carbon copy of a letter I wrote Scott in March. I think it essentially holds good. Please return it. Friday if you want to.

I'm afraid what I have done has not compensated for the delay. Cordially,

0193

SHANTUNG

September 10, 1935

Dr. Wynn C. Fairfield
14 Beacon Street
Boston, Mass.

My dear Dr. Fairfield:

Following our conversations of last Friday, I am exploring the possibilities of getting meetings of both our Cheeloo Executive Committee and our Fukien Executive Committee on September 24th. While it will involve some crowding, it seems that we might possibly be able to have a brief luncheon meeting of our Fukien group, together with Mr. Cash and any other British visitors if they are available, and then follow with a meeting of our Cheeloo Executive Committee. I hope that your plans are still such that you can be with us that day.

I return for your files the copy of the letter to Dr. Scott which you sent me with your letter of September 2nd.

Thank you for the information in your letter of August 29th with regard to American Board grants to our various China Colleges for the coming year. Your figures check with the amounts we have already placed in our various budgets, except that we are cutting our Yenching estimate from \$1500 to \$900.

Mrs. Parlin has sent a letter to all members of the Yenching College Committee asking them to vote by mail on the proposal with regard to Dr. and Mrs. de Vargas. Unless some objection is raised we should be able within the next few days to send you word that this has the committee's approval.

We are grateful for the many good looks you put in for the China Colleges when you were here last week.

Very cordially yours,

B. A. Garside

BAG:MP
Encls.

0195

SHANTUNG

Fukien
Cheeloo ✓

October 3, 1935

Dr. Wynn C. Fairfield
14 Beacon Street
Boston, Mass.

Dear Fairfield:

Thanks for your card concerning your availability for a meeting of our Cheeloo Committee on Promotion. It seems desirable for us to arrange a meeting on the afternoon of the 10th or 11th if at all possible. If these dates are not feasible, we will explore the possibilities of a meeting on October 17th when you could be with us.

A recent letter from Mrs. Nicholson contains the suggestion that we might be able to arrange for a joint meeting of the Hwa Nan Executive Committee on October 18th or 19th, in connection with the meeting of the Methodist Board of Foreign Missions which is to be held at the Robert Treat Hotel in Newark about that time. It is perhaps too early to reach any final decision on this proposal until we have had further word from China after President Lin reaches Foochow, but it would be well for us to keep this suggestion in mind.

Thanks for all the help you gave us at the meetings last week.

Very cordially yours,

B. A. Carvide

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

14 Beacon Street

Boston, Mass.

December 2, 1935

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Garside:

I am afraid that I failed to report to you that the American Board has made the three following appointments on Boards of Trustees of the various institutions in China:

Dr. Lewis Hodous -- Fukien Christian University for
a term of three years ending
December 31, 1938

Dr. W. C. Fairfield -- Shantung Christian University
for a term of four years terminat-
ing December 31, 1939

Mr. Leslie R. Rounds -- Yenching University for a term
of four years terminating April 1939

We believe that this takes care of all the terms expiring. We recognize that there are in addition vacancies on the Yenching Board of Trustees for the term expiring 1937 and on the Yenching College for Women Committee for the term expiring 1938. I am in touch with women in the Chicago area with reference to filling the second vacancy, as it is highly desirable that some one continuing our old W.B.M.I. interest in Yenching College should fill that vacancy. The vacancy in the Board of Trustees is waiting for Mr. W. C. Cowling of the Ford Co. in Detroit, on advice from Dr. Gee. Will you kindly take up with Dr. Stuart the question as to whether he will want the place reserved for Mr. Cowling or whether we should attempt to fill it by some appointment in the New York area.

This brings me up to date on the matter of alternates for these various University Boards of Trustees. You will notice that we have made no provision for alternates, but I believe at least Yenching has taken action asking the Boards to appoint alternates who in the absence of their principals will be entitled to full authority at meetings. You will remember that we were discussing the arrangement for finding a man in the New York area who might be willing to stand in that relationship to Franklin Warner. If it is not possible I think we ought seriously to raise the question whether Mr. Warner should be re-elected as a regular member of the Board of Trustees next April when his term expires.

Very sincerely yours,

/s/ WYNN C. FAIRFIELD

over
SHANTUNG

Cheelos

December 18, 1935

Dr. Wynn C. Fairfield
14 Beacon Street
Boston, Mass.

My dear Dr. Fairfield:

Let me acknowledge receipt of your letters of December 2nd and December 9th.

We have noted the appointments of Dr. Hodous, Mr. Rounds, and yourself. It would be difficult to find three more distinguished or more valuable members of our China Colleges Boards!

I am passing along to Mr. McBrier and Dr. Stuart the information you give as to the conditions under which Mr. Rounds accepts his appointment as a Yenching Trustee. I am sorry that Mr. Rounds feels so definitely that he should retire from the Yenching Board at the termination of this new period of service. You will remember that a year or two ago he talked of resigning, but finally agreed to continue a little longer. Mr. Rounds is one of our most valuable Yenching Trustees and we would all greatly regret losing him. Perhaps we can think up some scheme during the next three years which will so enlist his interest that he may again agree to stand for re-election.

We hope that you will be successful in finding someone to fill the American Board vacancy on the Yenching College Committee. The Y.C.C. is a very active group, and welcomes all the assistance it can get. I am passing on to Dr. Stuart your comment with regard to Mr. Cowling and I am asking for his advice as to whether we should continue to hold this vacancy open in the hope that Mr. Cowling will accept membership on the Yenching Board or should proceed to fill this position with some other appointee.

Thanks for your suggestions on the proposed letter to the Chairmen of the Hwa Nan and Fukien Trustees. I am mailing the document out today. I am enclosing herewith the official copy to the Chairman of the Fukien Board, and will leave it to that distinguished gentleman to make any use of it he desires.

Yesterday we sent you a copy of the docket of our Associated Boards Executive-Promotion Committees meeting which is to be held on Friday. This will be an important meeting for the discussion chiefly of promotional activities and plans, but we could hardly urge you to

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Dr. Fairfield

12/18/55

make a special trip to New York for that alone.

With all good wishes for the approaching holiday season,
I am

Very cordially yours,

B. A. Garside

BAG:MP
Encl.

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS
14 Beacon Street
Boston, Mass.

copy

June 13, 1936

Miss Margaret E. Hodge, Secretary
Cheeloo Woman's Committee
Board of Foreign Missions
156 Fifth Avenue, New York City

SHANTUNG

My dear Miss Hodge:

Your letter of June 11 addressed to Miss Emerson was turned over to me, as our responsibilities are divided by fields and make no distinction between the women secretaries and the men. As the American Board, we greatly appreciate the receipt of the memorial minute to Miss Miner adopted both by the Cheeloo Woman's Committee and by the Board of Governors. On rereading the Minute, I am inclined to withdraw my remarks on the subject of "theology," as it was undoubtedly intended to refer to the whole range of subjects embraced in the curriculum of the Cheeloo School of Theology. I was thinking of it in the narrower sense of one department within the school. Miss Miner's later interest, of course, was in the one subject of Religious Education within that larger curriculum. For general use, however, no exception needs to be taken to the term.

I am not sure to what extent you understand the history of the past. When Miss Miner resigned from the deanship of Yenching College, she was granted practically a free hand as to the place and type of her future service, as she well deserved. She became interested in the Cheeloo School of Theology and in the need for pioneering work in the office of Dean of Women and therefore cast in her lot with Cheeloo for the remaining years of her service. In view, however, of the fact that since 1927 the American Board has had two families on the faculty of the School of Theology whereas other Boards have had only one at most and of the fact that the American Board participated in only one section of the university, it was the clear understanding from the beginning that Miss Miner was not to be considered within the quota of the American Board and so was not to be replaced. I have no doubt that the School of Theology would be very glad to draw in some one of the many capable women in our North China Mission, but am exceedingly dubious whether the North China Council would be ready to release any one in view of the shortage of staff and the relative share of the whole staff that is going already into this particular piece of work.

I have had some conversation with Mrs. Macmillan regarding the possibility of arranging for a block of Mrs. Yui's time when she is in this country next year. As you perhaps know, she comes from the American Board background in Shansi, having been a pupil of my wife's and a very close friend of both of us. Her grandfather was one of our Shansi martyrs in 1900. She would, therefore, have a message of particular interest to Congregational women and we should be glad to make some arrangement concerning the matter, if the Cheeloo Committee could plan well enough in advance so that we could make good use of her time. Do you think that this would be possible?

Very cordially yours,

Wynn C. Fairfield

WCF:b

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SHANTUNG

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

14 Beacon Street

Boston, Mass.

Foreign Department

INDEXED

July 14, 1936

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.

Dear Garside:

I find that I have not reported to you the action of the Prudential Committee on June 9 making appropriations from the income of the Higher Educational Work Endowment Fund for the year July 1, 1936 to June 30, 1937. These grants affecting the Associated Boards for Christian Colleges in China are as follows:

Fukien Christian University - Budget	\$3500.
Yenching University - Budget	900.
- Salary T. T. Lew	1482.
Yenching Woman's College - Budget	750.
- Equipment and graduate study for faculty	500.
Cheelee Theological School	800.
New York Office - A.B.C.C.C.	370.
Council of Higher Education - The China Christian Educational Association	750.

These items are on the same basis as last year with the amount for Yenching University budget that which was reached by the revision. The grants will be forwarded to your office in accordance with the usual procedure.

Very sincerely yours,

/s/ WYNN C. FAIRFIELD

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SHANTUNG

COPY

July 28, 1936

Dr. Wynn C. Fairfield
14 Beacon Street
Boston, Mass.

My dear Dr. Fairfield:

Let me acknowledge with thanks receipt of your letter of July 14th in which you itemize the various appropriations made by your Prudential Committee from income of the Higher Educational Work Endowment Fund for the year beginning July 1, 1936.

We certainly appreciate the way in which the American Board has stood by our China Colleges during the period of the depression. Of course appreciation is always a compound of gratitude for past favors, and of hope that these favors may be continued, and even increased in future.

Hoping you are getting through the summer in excellent style, I am,

Very cordially yours,

B. A. Garside

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